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NOTTINGHAM CITY COUNCIL COMMISSIONING AND PROCUREMENT SUB-COMMITTEE

Date: Wednesday, 11 May 2016

Time: 2.00 pm

Place: LB 31 - Loxley House, Station Street, Nottingham, NG2 3NG

Councillors are requested to attend the above meeting to transact the following business

Corporate Director for Resilience

Governance Officer: James Welbourn Direct Dial: 01158763288

<u>AGEN</u>	IDA	Pages
1	APPOINTMENT OF VICE-CHAIR	
2	APOLOGIES FOR ABSENCE	
3	DECLARATIONS OF INTERESTS	
4	MINUTES To confirm the minutes of the meeting on 10 March 2016.	3 - 6
5	VOLUNTARY AND COMMUNITY SECTOR UPDATE	Verbal Report
6	NCC AND CCG JOINT COMMISSIONING PRIORITIES Report of Assistant Chief Executive.	7 - 34
7	NOTTINGHAM CITY COUNCIL PROCUREMENT PLAN 2016 - 2021 Report of Director of Procurement and Children's Commissioning.	35 - 52
8	EXTRA CARE CHARITABLE TRUST - KEY DECISION Report of Corporate Director for Children and Adults.	53 - 60
9	WORK PROGRAMME	61 – 62

10 FUTURE MEETING DATES

To consider meeting at 2pm on the following Wednesdays:

13/07/16 14/09/16 12/10/16 16/11/16 14/12/16 11/01/17 15/02/17 15/03/17;

11 EXCLUSION OF THE PUBLIC

To consider excluding the public from the meeting during consideration of the remaining item in accordance with section 100a(4) of the Local Government Act 1972 on the basis that, having regard to all the circumstances, the public interest in maintaining the exemption outweighs the public interest in disclosing the information.

12 EXTRA CARE CHARITABLE TRUST KEY DECISION - EXEMPT 63 - 66 APPENDICES 63 - 66

ALL ITEMS LISTED 'UNDER EXCLUSION OF THE PUBLIC' WILL BE HEARD IN PRIVATE. THEY HAVE BEEN INCLUDED ON THE AGENDA AS NO REPRESENTATIONS AGAINST HEARING THE ITEMS IN PRIVATE WERE RECEIVED

IF YOU NEED ANY ADVICE ON DECLARING AN INTEREST IN ANY ITEM ON THE AGENDA, PLEASE CONTACT THE GOVERNANCE OFFICER SHOWN ABOVE, IF POSSIBLE BEFORE THE DAY OF THE MEETING

CITIZENS ATTENDING MEETINGS ARE ASKED TO ARRIVE AT LEAST 15 MINUTES BEFORE THE START OF THE MEETING TO BE ISSUED WITH VISITOR BADGES

CITIZENS ARE ADVISED THAT THIS MEETING MAY BE RECORDED BY MEMBERS OF THE PUBLIC. ANY RECORDING OR REPORTING ON THIS MEETING SHOULD TAKE PLACE IN ACCORDANCE WITH THE COUNCIL'S POLICY ON RECORDING AND REPORTING ON PUBLIC MEETINGS, WHICH IS AVAILABLE AT <u>WWW.NOTTINGHAMCITY.GOV.UK</u>. INDIVIDUALS INTENDING TO RECORD THE MEETING ARE ASKED TO NOTIFY THE GOVERNANCE OFFICER SHOWN ABOVE IN ADVANCE.

NOTTINGHAM CITY COUNCIL

COMMISSIONING AND PROCUREMENT SUB-COMMITTEE

MINUTES of the meeting held at Loxley House, Nottingham on 10 March 2016 from 10.00 – 10.12

Membership

<u>Present</u> Councillor Alex Norris (Chair) Councillor Jane Urquhart Councillor Nicola Heaton Councillor Dave Trimble Absent Councillor Jon Collins Councillor Nick McDonald Councillor David Mellen

Colleagues, partners and others in attendance:

Phil Wye	-	Constitutional Services Officer
Alison Challenger	-	Interim Director of Public Health
Clare Gilbert	-	Lead Commissioning Manager
Christine Oliver	-	Nottingham Crime and Drugs Partnership

65 APOLOGIES FOR ABSENCE

Councillor Nick McDonald- Work Commitments

66 DECLARATIONS OF INTEREST

Councillor Alex Norris declared an interest in item 5 as he works with the Nottinghamshire Healthcare Branch of UNISON, and Councillor Jane Urquhart declared an interest in item 5 as she works for the probation service. This did not preclude them from speaking or voting.

67 <u>MINUTES</u>

Subject to the inclusion of apologies from Councillor Jane Urquhart, the minutes of the meeting held on 10 February 2016 were agreed as a true record and signed by the Chair.

68 VOLUNTARY AND COMMUNITY SECTOR UPDATE

None

69 <u>CRIME AND DRUGS PARTNERSHIP APPROVALS 2016/17 - KEY</u> DECISION

Christine Oliver, Head of Service, Crime and Drugs Partnership (CDP), presented the report seeking delegated authority to the Assistant Chief Executive to receive and

Commissioning and Procurement Sub-Committee - 10.03.16

collate grants and other funding from partners and to allocate funds to the CDP, and to grant delegated authority to the Assistant Chief Executive to award funding and to award and extend contracts, highlighting the following:

- (a) the spending outlined in exempt appendix 1 has quarter 1 separate from quarters 2-4 as it has the largest proportion of spending;
- (b) the services listed in exempt appendix 2 require direct award of contracts to ensure timely continuation of services.

RESOLVED to:

- (1) approve the anticipated receipt and expenditure of the Public Health Grant, Police and Crime Commissioner Grant, NCC and partner contributions by the CDP in 2016/17 as set out in exempt appendix 1;
- (2) delegate authority to the Assistant Chief Executive to allocate anticipated funds for the above expenditure and to secure best value for Nottingham citizens as set out in exempt appendix 1;
- (3) approve dispensation from financial regulations 3.29 under corporate contract procedure rule 5.1.2 in respect of the direct award of those contracts identified in exempt appendices 2 and 3 to ensure continuity of specialist services;
- (4) delegate authority to the Assistant Chief Executive to approve the outcomes of tenders and award contracts to secure best value for Nottingham citizens in line with exempt appendices 1,2 and 3;
- (5) delegate authority to the Assistant Chief Executive to sign contracts arising from the tender process once the tender outcome is agreed in line with exempt appendices 1,2 and 3.

Reasons for Recommendations

- to ensure the Public Health, Police and Crime Commissioner, NCC and partner contributions are utilised to commission and contract with services in an appropriate way and in accordance with the correct legislation;
- (2) to allow for relevant and necessary commissioning activity to continue in order to maintain service provision for the citizens and meet identified local needs including meeting the outcomes of the Substance Misuse Needs Assessment and consultation process;
- (3) to enable timely contract variations, extensions, direct awards and allocations to be made to services in order to deliver continuation of services in 2016/17;
- (4) to allocate funding to deliver the required savings across the Public Health, NCC and Police and Crime Commissioner funding streams in 2016/17. To allow for commissioning and tendering activities to deliver efficiencies in subsequent years.

Other Options Considered

- (1) to competitively tender those services set out in exempt appendix 2. This was not considered an option due to the specialist nature of the services provided;
- (2) to cancel the provision of the services. This was not considered an option due to the impact on the Crime and Drug Partnership overall aims to reduce substance misuse;
- (3) to do nothing. This was not considered as an option as contracts will end and tender is appropriate to achieve best value.

70 <u>FUNDING OF PRESCRIPTION MEDICINES ASSOCIATED WITH PUBLIC</u> <u>HEALTH COMMISSIONED SERVICES - KEY DECISION</u>

Alison Challenger, Interim Director of Public Health, presented a report seeking the approval of £548,000 to fund prescription medicines associated with public health commissioned services to Nottingham Clinical Commissioning Group (CCG) for 2015/16 Q3 and Q4, resulting in a total of £1,096,000 for 2015/16, highlighting the following:

- (a) the prescription medicines are for public health services which include drugs and alcohol services, sexual health services and smoking cessation support;
- (b) in future the option is being considered to move to a pooled budget arrangement with the CCG which would be more efficient;
- (c) any changes in demand will be managed effectively and it is hoped that the budget will come down following integration with the CCG.

RESOLVED to approve the payment of £548,000 to Nottingham City CCG for the funding of prescription medicines associated with public health commissioned services.

Reasons for Recommendations

To reimburse the Nottingham City CCG for the costs associated with prescription medicines associated with public health commissioned services.

Other Options Considered

- (1) do nothing. This option was rejected as it would put at risk working relationships with Nottingham City CCG and the continuations of the administration and supply of prescription drugs associated with public health commissioned services;
- (2) move to a pooled budget arrangement. This option is being considered as part of the integration of health and social care programme.

71 WORK PROGRAMME

RESOLVED to note the work programme

72 EXCLUSION OF THE PUBLIC

RESOLVED to exclude the public from the meeting during consideration of the remaining items in accordance with Section 100A(4) of the Local Government Act 1972 on a basis that, having regard to all the circumstances, the public interest in maintaining the exemption outweighed the public interest in disclosing the information, as defined in paragraph 3 of Part 1, Schedule 12A of the Act.

73 <u>CRIME AND DRUG PARTNERSHIP APPROVALS 2016/17 - EXEMPT</u> <u>APPENDICES</u>

RESOLVED to note the information in the exempt appendices to the report on Crime and Drug Partnership Approvals 2016/17

COMMISSIONING AND PROCUREMENT SUB-COMMAGE

Subject:	NCC and CCG Joint Commissioning Priorities 2016/17	
Corporate	Candida Brudenell: Assistant Chief Executive	
Director(s)/	Katy Ball: Director of Procurement and Children's Commissioni	ng
Director(s):		
Portfolio Holder(s):	Cllr Alex Norris	
Report author and	Chris Wallbanks: Strategic Commissioning Manager: 8764801	
contact details:	Clare Gilbert: Interim Strategic Commissioning Manager: 8764	311
Key Decision	Yes No Subject to call-in Yes	🛾 No
Reasons: Expend	liture Income Savings of £1,000,000 or	Capital
more taking account of	of the overall impact of the decision	
Significant impact on	communities living or working in two or more	🗌 No
wards in the City		
Total value of the de	ecision:	
Wards affected: All	Date of consultation with Portfolio	0
	Holder(s): 20 th April 2016	
Relevant Council Pla	an Key Theme:	
Strategic Regeneration	on and Development	
Schools		
Planning and Housing	9	
Community Services		
Energy, Sustainability	and Customer	
Jobs, Growth and Tra		
Adults, Health and Co	ommunity Sector	
Children, Early Interve	ention and Early Years	
Leisure and Culture		
Resources and Neigh	bourhood Regeneration	
Summary of issues	(including benefits to citizens/service users):	
This report sets out th	ne commissioning priorities for Nottingham City Council and the j	oint
	ies for Nottingham City Council (NCC) and Nottingham City Clini	
Commissioning Group	p (CCG) for 2016-2017 which will form the basis of the work proc	ramme for
both organisations an	d will inform prioritisation of resources.	
The commissioning p	riorities will provide an important catalyst for:	
 Improving outc 	comes and choice for children, adults and families in key areas	
 Reducing costs 	S	
 Increasing focul 	us on prevention and early intervention	
Exempt information	:	
None		
Recommendation(s)):	
	nain areas of activity identified within the joint headline plan (App	endix 1)
	ailed implementation plans (Appendix 2 – NCC commissioning pl	
	t NCC and CCG commissioning priorities)	-
	·	

1 REASONS FOR RECOMMENDATIONS

1.1 Agreement of the commissioning priorities for 2016/17 will establish the work programme for the City Council and the CCG and enable resources to be allocated effectively.

2 BACKGROUND (INCLUDING OUTCOMES OF CONSULTATION

- 2.1 Discussions have taken place with relevant partners in relation to commissioning priorities for 2016-17. These were based on consideration of citizen outcomes, policy and legislative requirements, contractual issues, budgetary issues, time elapsed and outcome of last review and deliverability. The plan will form the basis for the allocation and prioritisation of resources for the forthcoming year in order to deliver improved outcomes for Nottingham citizens, transformational change and systemic efficiencies.
- 2.2 This plan identifies NCC priorities and our combined priorities across health and social care provision and will underpin the work of the Commissioning Executive Group and the Health and Wellbeing Board
- 2.3 As a result of this engagement and prioritisation process, commissioning activity for the coming year has been aligned as far as possible with the outcomes and priority areas identified within the Health and Wellbeing Strategy.
- 2.4 Activity related to improving physical health outcomes has been listed under the outcome 'People in Nottingham adopt and maintain Healthy Lifestyles' Activity related to improving mental health has been listed under the outcome 'People in Nottingham will have positive Mental Wellbeing and those with Serious Mental illness will have good physical health' Activity related to empowering people to live healthy lives or activity related to wider system change, including services working better together, which will ultimately support people to live healthier lives, has been listed under the outcome 'There will be Healthy Culture in Nottingham in which citizens are supported and empowered to live healthy lives and manage ill-health'. Finally, activity related to improving citizens' physical environment has been listed under the outcome 'Nottingham's Environment will be sustainable; supporting and enabling citizens to have good health and wellbeing'
- 2.5 The attached provisional headline plan (Appendix 1), indicates activity undertaken by each organisation and activity that is being undertaken jointly. The attached provisional Implementation Plans (Appendix 2- NCC commissioning priorities and Appendix 3 Joint NCC and CCG commissioning priorities;), indicate activity undertaken by Nottingham City Council only and Nottingham City Council jointly with Nottingham City Clinical Commissioning Group jointly.
- 2.6 Each activity area will be worked up further to identify person-centred outcomes and make reference to national outcomes frameworks and our local strategies and plans.

In addition to the activity outlined, it is recognised that all partners will have additional priorities and 'business as usual' that will require some allocation of resource.

3 OTHER OPTIONS CONSIDERED IN MAKING RECOMMENDATIONS

- 3.1 Other options for commissioning priorities have been considered as part of early discussions with partners, but have been rejected on the basis of application of the following considerations:
 - Outcomes for children, adults and families
 - Financial factors
 - Policy Framework
 - Contractual issues
 - Time since last review
 - Partnership priorities
 - Deliverability

4 <u>FINANCE COMMENTS (INCLUDING IMPLICATIONS AND VALUE FOR</u> <u>MONEY/VAT)</u>

4.1 The finances associated with each area of activity have been identified where possible. Further analysis of spend contained within each area of activity will be undertaken in order to identify potential efficiencies

5 <u>LEGAL AND PROCUREMENT COMMENTS (INLUDING RISK MANAGEMENT</u> <u>ISSUES, AND INCLUDING LEGAL, CRIME AND DISORDER ACT AND</u> <u>PROCUREMENT IMPLICATIONS)</u>

5.1 This report does not raise any significant legal issues and any Crime and Disorder Act implications arising from the recommendations in this report are positive

6 STRATEGIC ASSETS & PROPERTY COMMENTS (FOR DECISIONS RELATING TO ALL PROPERTY ASSETS AND ASSOCIATED INFRASTRUCTURE (STRATEGIC REGENERATION COMMITTEE REPORTS ONLY)

6.1 This report has no implications in relation to property assets or associated infrastructure

7 SOCIAL VALUE CONSIDERATIONS

7.1 As part of the co-productive engagement process integral to each commissioning review, consideration will be given to how the services being commissioned could improve the economic, social and environmental wellbeing in Nottingham. By virtue of the type of services being commissioned, social improvements are expected to be delivered, particularly for those receiving services, but also economic improvements are expected with regard to the terms under which service providers employ their staff. Such considerations will support compliance with Public Services (Social Value) Act 2012 and this will be embedded in any procurement process

8 REGARD TO THE NHS CONSTITUTION

8.1 Local authorities have a statutory duty to have regard to the NHS Constitution when exercising their public health functions under the NHS Act 2006. In making commissioning decisions relating to public health functions, we have properly considered the NHS Constitution where applicable and have taken into account how it can be applied in order to commission services to improve the health of the local community

9 EQUALITY IMPACT ASSESSMENT (EIA)

9.1 Has the equality impact of the proposals in this report been assessed?

No

 \boxtimes An EIA is not required because this report does not contain proposals for new or changing policies, services or functions, financial decisions or decisions about implementation of policies developed outside the Council

Yes

10 LIST OF BACKGROUND PAPERS RELIED UPON IN WRITING THIS REPORT (NOT INCLUDING PUBLISHED DOCUMENTS OR CONFIDENTIAL OR EXEMPT **INFORMATION**)

10.1 None

11 PUBLISHED DOCUMENTS REFERRED TO IN THIS REPORT

11.1 None

12 OTHER COLLEAGUES WHO HAVE PROVIDED INPUT

12.1 Christine Oliver: Head of Service, Crime & Drugs Partnership Jo Williams: Assistant Director Health and Care Integration, Nottingham CCG Lucy Anderson: Assistant Director of Quality Governance, Children and Learning Disabilities, Nottingham CCG

Provisional Joint Outcome-Based Headline Plan 2016/17

Outcome	Commissioning Activity Nottingham City Council	Commissioning Activity CCG	Joint commissioning activity
People in Nottingham adopt and maintain Healthy Lifestyles	Implementation of Healthy Lifestyles Model Young People's Substance Misuse Treatment Implementation of adult substance services model		Self-care pathway
Page 11	Drug and alcohol inpatient Review Implementation of adult and children's Sexual Health Services		
People in Nottingham will have positive Mental Wellbeing and those with Serious Mental illness will have good physical health		Review the acute liaison service Review opportunities for improving the physical healthcare of patients with mental health issues and opportunities for improving the mental health of people with physical health problems	Future in Mind Transformation Plan (including CAMHS work) Integrated Mental Health Pathways

Appendix 1			DRAFT
Appendix 1 There will be a Healthy Culture in Nottingham in which citizens are supported and empowered to live healthy lives and manage ill health	LAEO Day and Evening Services Framework Criminal Justice Treatment Service Review Domestic and Sexual Violence Review Commissioning and Sufficiency for Children in Care Placements	Mental health street triage Develop primary care mental health service Primary care vision implementation Urgent care vanguard Early detection and improved outcomes for people with cancer Personal Health Budgets Support for people with long term conditions: • Diabetes • Weight Management • Respiratory • Atrial Fibrillation • Stroke	DRAFT Social Prescribing Hospital Substance Misuse Care Team Children's 0-5 Integration Programme Child Development Review Phase 2 (5-19 Universal and Early Help) Whole Life Disability Programme (Children and Adult) Carer's Transforming care Enhanced health In care homes Assistive Technology expansion Effective personal care at home Pooled budget development Integrated Adult Care / BCF (incl DTOC)
Nottingham's			Home Care

Appendix 1		DRAFT
Environment will	5	Social Inclusion- Housing Related Support
be sustainable;		
supporting and		
enabling its		
citizens to have		
good health and		
wellbeing		

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NCC Commissioning Intentions 2016/17

HWB Strategy Outcome	Commissioning Activity and Scope	Rationale	Key Milestones	Lead	Director Sponsor	Year End Outcome – where will we be?	Finance
People in Nottingham adopt and maintain Healthy Lifestyles	Implementation of Healthy Lifestyles Model In scope are LA commissioned PH Grant funded services for adults to stop smoking, become physically active, improve diet and nutrition and have a healthy weight, NHS Health Checks.	To determine the most effective use of resource available from the Public Health Grant in supporting citizens to increase physical activity, improve diet and nutrition, reduce obesity and reduce smoking.	 New model confirmed April `16 Draft spec May `16 CEG May `16 Exec Board June, `16 Tender process July `16 Award Sept` 16 Mobilisation March `17 Service starts March `17 	John Wilcox and Gayle Aughton	Rachel Sokal	A more effective and efficient model of services to support citizens at high risk of and living with LTC to reduce risk. Services will be more integrated with other relevant health and social care services and wider council provision.	£2.3m
	Young People's Substance Misuse & Treatment Review Lifeline Journey. Head2Head DrugAware.	To refresh and provide a progress update on the young people's substance misuse review. Specialist young people's substance misuse service contract comes	 Review to be complete by Sept 2016 and recommendations for future commissioning made. Procurement for any new services to be complete end Jan 17. Any new services 	lan Bentley	Katy Ball Christine Oliver	Review complete. Any procurement complete. Any new services operational.	£414,757

HWB Strategy Outcome	Commissioning Activity and Scope	Rationale	Key Milestones	Lead	Director Sponsor	Year End Outcome – where will we be?	Finance
		to an end 30/04/17.	to be operational April 17.				
	Implementation of adult substance services model Integrated alcohol drug & alcohol treatment & support service (new).	New substance misuse adult treatment system contracts tendered in 15/16 with contracts anticipated to be awarded	 Contracts awarded April 16 Service to be operational July 16. Ongoing support and full implementation 	Lucy Putland	Katy Ball Christine Oliver	New treatment system fully operational. All current service users safely transferred to the new provider/service.	£4,376,000
	Specialist needle exchange & sexual health service (new).	April 16 and operational July 16. Safe implementation of new services					£200k
	Family support service (new).	required to ensure safe transfer of care and prescribing for existing service users.					£250k

HWB Strategy Outcome	Commissioning Activity and Scope	Rationale	Key Milestones	Lead	Director Sponsor	Year End Outcome – where will we be?	Finance
	Drug and alcohol inpatient Review Woodlands Inpatient Service (NHT) Michael Varnam House (Framework)	Inpatient provision was out of scope for the current commissioning of substance misuse services. A review of level of need is required based on 16/17 activity with potential commissioning in 2016/17	Timescales to be confirmed. All of the following to be completed by end of 16/17: • Review level and profile of need • Review current provision • Identify unmet need • Options appraisal • Commissioning intentions determined • Current provider notified • Should decision be to tender, procurement plan developed and market development undertaken	Lucy Putland	Katy Ball Christine Oliver	Review completed. Commissioning intentions determined. Plan for any procurement in place (any procurement to begin Q1 17/18). Current providers notified.	£386,869 £83,002
	Implementation of sexual health services	potential of recently commissioned	Commissioning of main Integrated Sexual Health Service (ISHS)	TBC	Rachel Sokal		Circa £4.4
	Ensure implementation of	services: • ISHS	undertaken in 2015/16, however				

HWB Strategy Outcome	Commissioning Activity and Scope	Rationale	Key Milestones	Lead	Director Sponsor	Year End Outcome – where will we be?	Finance
	re-commissioned services Undertake a review of current primary care services, (including service review of specific services) to determine future commissioning proposals	 sexual health and needle exchange service, STI and social care, primary care services; online STI testing services (chlamydia, HIV) C-card To work in an integrated way to deliver improvements in sexual health outcomes. 	requires an on- going review including managing activity within the financial cap / offer an opportunity to ensure main service provides full integration of contraception and STI services • Primary care services contract due to expire at the end of 16/17.				
People in Nottingham will have positive Mental Wellbeing and those with Serious	(All activity is jointly planned and delivered- see Appendix 3)						

HWB Strategy Outcome	Commissioning Activity and Scope	Rationale	Key Milestones	Lead	Director Sponsor	Year End Outcome – where will we be?	Finance
mental Illness will have good physical health							
There will be a Healthy Culture in Nottingham in which citizens are supported and empowered to live healthy lives and manage ill- health	Looking After Each Other (LAEO) Building capacity of citizens and in communities, so that better able to look after themselves and each other. By doing so significantly reduce the demand, and cost of, public services Phase 1 targeted at Vulnerable Adults (VA) (reducing demand for health and social care services) Phase 2 Vulnerable Children and	Universally accepted that public services cannot continue to operate as they are – and that there is a need to rebalance the system so that citizens and communities do more LAEO programme designed to be a key mechanism to bring about this change and rebalancing of the system	 Volunteering Strategy and supporting action plan agreed by sponsor and executive lead councillor Feb 16 Resources secured to drive delivery of strategy and fund overall communications strategy March 16 Impact analysis of Vulnerable Adults pilots complete – decisions on scaling-up made March 16 Loneliness action plan agreed (linked to HWBB) – April 16 Improved 	Kevin Banfield	Candida Brudenell	 Volunteering Plan implemented – resulting in increased levels of informal volunteering Year 1 of Loneliness action plan implemented, with measureable reduction in levels of loneliness amongst target groups Bulwell pilot complete, results and impacts evaluated – and model being rolled-out to other areas of the city 	£155k

HWB Strategy Outcome	Commissioning Activity and Scope	Rationale	Key Milestones	Lead	Director Sponsor	Year End Outcome – where will we be?	Finance
	Families (reducing flow of children into care)		governance arrangements in place (focussed around Demand Management) April 16 • CSR initiatives of city's major businesses aligned around a small number of key priority areas May 16 • Overall Communications strategy agreed and starting to be implemented July 16 • All strands of Bulwell Pilot implemented and impacts of early projects evaluated Oct 16			Volunteering efforts of the city's major businesses aligned around city priorities	
	Day and Evening Services Framework Review of current framework for the	Current framework ends February 17. Current framework	 Analysis of services and model Aug 16 Develop new model Sept 16 	TBC	ТВС	New framework or approved provider list of Day and Evening Opportunities will be developed	Circa £2.3m

HWB Strategy Outcome	Commissioning Activity and Scope	Rationale	Key Milestones	Lead	Director Sponsor	Year End Outcome – where will we be?	Finance
	provision of day and evening activities	does not deliver sufficient flexibility and does not support innovation. No learning disability services are on the current framework	Day and Evening ITT Issued Oct 16 New Framework in place Feb 2017				
	Criminal Justice Treatment Service Review	Contract due to end April 2018. Lease on current Adult Offender Building December 2017. Review will begin in 2016/17.	Review to begin January 2017	CDP/lan Bentley	Katy Ball Christine Oliver	Review underway.	£1,234,157
	Domestic and Sexual Violence Review Domestic Violence Refuges.	Refuges contracts end in September. Commitment at JCG to reissue contracts for refuges due to buildings.	Timescales to be confirmed.	CDP/Ian Bentley	Colin Monckton Tim Spink	New refuge contracts existing providers.	£477,500

HWB Strategy Outcome	Commissioning Activity and Scope	Rationale	Key Milestones	Lead	Director Sponsor	Year End Outcome – where will we be?	Finance
	Stronger Families & Rise	Dispensation will be sought. • Stronger Families & Rise dispensation has been granted to				New Stronger Families & Rise contracts with existing providers.	£319,250
	Children's Workers	extend contracts in line with recently awarded • Additional funding required for children's workers in refuges (circa £80K).				Hopefully secured additional funding to ensure sustainability of children's workers.	£30k
	Implementation of domestic & sexual violence contracts	 Domestic & Sexual Violence JCG has identified gaps in provision and will be considering these in year. New domestic 				Review and plan for identified gaps through the D&SV JCG.	£621,763
		and sexual				fully operational.	

HWB Strategy Outcome	Commissioning Activity and Scope	Rationale	Key Milestones	Lead	Director Sponsor	Year End Outcome – where will we be?	Finance
		violence contracts awarded in 15/16 to be implemented. Partnership arrangements with other funders to be finalised				Partnership requirements regarding performance and financial management being met.	
	Commissioning and Sufficiency of Children in Care Placements Ensure sufficient accommodation for Looked After Children and Young People. Determine new methods and models (local, regional and sub- regional) for the commissioning and contract management of care placements, informed by current and anticipated sufficiency	£34m annual	Sufficiency analysis to inform 2016-18 strategy to commence April 2016. Commence implementation of semi-independent block and framework contracts August 2016.	Anne Partington Holly Macer	Candida Brudenell, Helen Blackman, Katy Ball	Semi- independent (16yrs+) accommodation and support block contract and framework to be implemented in August 2016. Formalised commissioning arrangements for Edge of Care support to be agreed and implemented (date tbc). New commissioning models identified	£34m

HWB Strategy Outcome	Commissioning Activity and Scope	Rationale	Key Milestones	Lead	Director Sponsor	Year End Outcome – where will we be?	Finance
	requirements. Maximise quality, value for money and opportunities to reduce spend on CiC placements.					and in place for; fostering bridging placements, fostering block contracting/formal volume discount Continued implementation of residential block contract (projected saving of circa £300k+ in year)	
	Effective Personal Care at Home Review of Homecare system including Framework provision and role of internal provision. Aim to align with Notts County provision and potential for joint commissioning	Current System does not have enough capacity and is under increasing pressure. Current Framework expires Dec 2017.	 Model agreed Jan '17 ITT April '17 Award contract Jul '17 Commence Sep/Oct '17 	Michael Rowley	Colin Monckton	Model agreed and tender in progress	Circa £13.7m

HWB Strategy Outcome	Commissioning Activity and Scope	Rationale	Key Milestones	Lead	Director Sponsor	Year End Outcome – where will we be?	Finance
Nottingham's Environment will be sustainable: supporting and enabling its citizens to have good health and wellbeing	(All activity is jointly planned and delivered- see Appendix 3)						

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NCC and CCG Joint Commissioning Intentions 2016/17

HWB Strategy Outcome	Commissioning Activity and Scope	Rationale	Key Milestones	Lead	Director Sponsor	Year End Outcome – where will we be?	Finances
People in Nottingham adopt and maintain Healthy Lifestyles	Bulwell & Bulwell Forest Self Care Pilot Project The pilot project is currently underway and due to complete in Jan '17. Evaluation will identify the most effective elements of the pilot for roll-out across the City.	Self Care enables people to remain independent of services for as long as possible by managing long term conditions and/or delaying the onset of ill-health.	 Pilot project ends Jan '17 Final evaluation report due March '17 	Rachel Jenkins	Jo Williams	Evidenced successful elements of the pilot will be identified for City wide roll-out.	Circa £370k (Excludes costs for Click Nottingham Pilot & Enablement Gateway Team)
People in Nottingham will have positive Mental Wellbeing and those with Serious mental Illness will have good physical health	Future in Mind Transformation Plan (including CAMHS work) Promoting resilience, prevention and early intervention Improving access to effective support Care for the most vulnerable Accountability and transparency Developing the workforce	Future in Mind is Government Guidance on promoting, protecting and improving children and young people's mental health and wellbeing. All areas have been asked to baseline their provision and submit an action plan. Supportive funding has been made available nationally.	 (34 point action plan available) Promoting whole school approaches to promoting MHWB April 16- March 17 Develop and implement care bundles across the CAMHS pathway by Dec 16 Increase capacity in the system to support more CYP by March 16 Develop a website for CYP by June 16 Review Crisis and 	Lucy Peel Sarah Quilty Charlotte Reading	Katy Ball Helene Denness Lucy Anderson	To be agreed.	TBC

Appendix 3 DRAFT								
HWB Strategy Outcome	Commissioning Activity and Scope	Rationale	Key Milestones	Lead	Director Sponsor	Year End Outcome – where will we be?	Finances	
			Intensive Home Treatment Service by Sept 16 • Review support to vulnerable groups (tbc)					
	Integrated Mental Health Pathways Requires scoping. Opportunity to consider whole system support from inpatient mental health services through to community based accommodation and support.	Overall performance of MH provision not well understood. Commissioning activity to date has not looked across areas of provision or produced joined- up plans. Opportunity to explore integration, particularly integration of physical and mental health in care delivery. Increase in MH presentations in general needs homelessness services. Initial 3 year contract term for supported accommodation due to expire end	Subject to initial scoping and further development of model. • Scope – March 16 • Review arrangements and governance – April 16 • Research and engagement – April to June 16 • Development of model – July/Aug 16 • Plan for procurement agreed (and approval) Sept 16 • Procurement to commence Oct/Nov 16 Implementation from April 17 MH integration	Rachel Jenkins	Jo Williams	Cross system plan for provision of MH services aligned to priorities in Wellness in Mind. Further outcomes (i.e. design of services and award of contracts) subject to plan.	Circa £1.7m	

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HWB Strategy Outcome	Commissioning Activity and Scope	Rationale	Key Milestones	Lead	Director Sponsor	Year End Outcome – where will we be?	Finances
		16/17.	Steering group will map MH service delivery across the City and identify key areas for integration June '16 Workplan for prioritised areas for 16/17 will be agreed June '16				
There will be a Healthy Culture in Nottingham in which citizens are supported and empowered to live healthy lives and manage ill-	Social Prescribing Review the model currently included in the Self Care pilot to develop and implement a City wide social prescribing model that integrates physical and mental health social prescribing needs.	Social prescribing is an effective tool that can have a massive positive impact on people's wellbeing, self- esteem and overall quality of life.	 Scope and map national models and good practice – May '16 Agree integrated social prescribing model for the City – June '16 Pilot integrated model – start Sept '16 	Rachel Jenkins	Jo Williams	Integrated social prescribing model agreed and pilot underway for evaluation.	Circa £1k (expansion planned full value to be confirmed)
health	Hospital Substance Misuse Care Team Hospital Liaison Service (Framework) Rapid Response Liaison Psychiatry Substance Misuse Element (NHT _ CCG commissioned	Alignment of current two services through tendering will allow for more streamlined and effective service (including covering more wards) with reduced duplication	Timescales are to be confirmed. Funding issues are currently being resolved and additional funding to provide an even more holistic service (covering ED) is sought through Vanguard	Ian Bentley	Katy Ball Christine Oliver	Misuse Care Team procured and operational	Circa £200k

Appendix 3						DRAI	FT
HWB Strategy Outcome	Commissioning Activity and Scope	Rationale	Key Milestones	Lead	Director Sponsor	Year End Outcome – where will we be?	Finances
	Integrated 0-5 Children's Teams Health Visitors, Family Nurse Partnership, Breast Feeding Peer Supporters, Early Help Team, Children's Nutrition Team, Portage	Maximise the potential of commissioned services; Health Visitors, FNP, Breast Feeding Peer Supporters and internal Early Help Service to work in an integrated way with a shared outcomes framework.	 From April 16, Joint Venture Governance Structure is established and a model for the delivery of the integrated service specification is developed. Implementation date to be agreed by partners depending on whether a procurement process needs to be undertaken. 	Chris Wallbanks Bobby Lowen Charlotte Reading	Candida Brudenell Sally Seely Katy Ball Helen Blackman Lucy Anderson	0-5 children's teams are established, aligned to the 8 Care Delivery Group areas and delivering the specification.	Circa £14m
	Universal and Early Help Pathway for 5-19s defined in Nottingham. Scope to be confirmed with partners and consideration given to internal and external contracts relating to the 5- 19 age range. Schools not directly in scope but the analysis of what works and recommendations for	Following on from the 0-5 pathway of services, this next phase will focus on the Universal and Early Help services and interventions available to 5-19 year olds to enable a completely revised 0-19 pathway to be developed through the strengthening	 Analysis reviewed by May 16 Recommendations completed by June 16 5-19 Pathway developed by June 16 Integrated service specification completed by July 16 (Procurement or 	Chris Wallbanks Bobby Lowen Charlotte Reading	Candida Brudenell Sally Seely Katy Ball Helen Blackman Lucy Anderson	Universal and Early Help Pathway 0-19 defined. Evidence-based programmes recommended for delivery. Integrated service specification for 5-19 completed.	N/A

Appendix 3						DRA	FT
HWB Strategy Outcome	Commissioning Activity and Scope	Rationale	Key Milestones	Lead	Director Sponsor	Year End Outcome – where will we be?	Finances
	delivery will be made available to them.	of evidence-based approaches	alignment decision required)				
	Integrated 5-19 Young People's Teams Scope to be confirmed with partners and consideration given to internal and external contracts relating to the 5- 19 age range.	To extend the integration begun by the 0-5 children's teams and maximise the potential of integrated delivery for 0-19s	Timeline to be agreed by partners and dependent on whether a procurement process was undertaken for 0-5 integrated services	Chris Wallbanks Bobby Lowen Charlotte Reading	Candida Brudenell Sally Seely Katy Ball Helen Blackman Lucy Anderson	To be agreed by partners	Circa £1.5m
	Enhanced Whole Life Choices for People With Disabilities Transforming Care ⁱ Accommodation and support, life opportunities, integrated working. SEND Reforms integrated planning between adults and children transition Make/buy/sell decisions Provide commissioning support to Whole Life Disability Programme	Continuation of 15/16 review – area of high spend – Transforming Care Fast Track requirements Legislative change, demographic increase and potential for budget pressures, partnership work	 Short break services ITT March 16 Review of residential short breaks May 16 New services in place Sept 2016 New staffing assessment model Aug 16 Implementation of Whole Life Disability Programme April 16 onwards New Fast Track Transforming care 	Clare Gilbert Theodore Phillips Charlotte Reading	Colin Monckton Katy Ball Lucy Davidson	Improved choice of short breaks Integrated model for short breaks between CCG and NCC Savings identified in relation to short breaks Fast Track Programme fully operational	Circa £5m

Appendix 3						DRA	FT
HWB Strategy Outcome	Commissioning Activity and Scope	Rationale	Key Milestones	Lead	Director Sponsor	Year End Outcome – where will we be?	Finances
			Model in place April 16 onwards				
	Carers' Provision Review of current carer services commissioned by CCG and NCC	Alignment of carer services to increase alignment and support BCF arrangements Services need to align better to Care Act requirements	 Joint Strategic Commissioning Review by NCC and CCG completed June 2016 New service model developed May/June 2016 Aligned/joint commissioning of new services to take place from August 2016 New services in place April 2017 	Lisa Lopez/ Gemma Markham	Colin Monckton Katy Ball Hazel Wigginton	New services in place ready to commence. Work taking place with Health and Social Care providers to integrate carers into the planning and support for the cared-for citizens.	Circa £451k
	Integrated Commissioning of health and social care provision Establish a pooled budget for adult health and social care services. This will include developing a section 75 partnership agreement to describe the governance,	Supports integrated care. More effective and efficient cross agency commissioning	 Develop new Section 75 agreement –July 2016 Agree integrated commissioning arrangements Agree governance arrangements Agree risk share arrangements Develop 	Jo Williams Colin Monkton Maria Principe	Candida Brudenell Dawn Smith	Pooled budget in place supported by a section 75 partnership agreement. Three year savings plan agreed and being implemented	Circa £300m

Appendix 3			1		-	DRA	
HWB Strategy Outcome	Commissioning Activity and Scope	Rationale	Key Milestones	Lead	Director Sponsor	Year End Outcome – where will we be?	Finances
	commissioning and risk share arrangements.		performance management metrics • Develop savings plan- July 2016				
	Effective Personal Care at Home Review of Homecare system including Framework provision and role of internal provision. Aim to align with Notts County provision and potential for joint commissioning	Current System does not have enough capacity and is under increasing pressure. Current Framework expires Dec 2017.	 Model agreed Jan '17 ITT April '17 Award contract Jul '17 Commence Sep/Oct '17 	Michael Rowley Claire Kent Jo Williams	Colin Monckton Hazel Wigginton	Model agreed and tender in progress	Circa 13.7m
	Assistive Technology expansion Integrate existing assistive technology (AT) services (Telecare and Telehealth) into a single service. Develop an AT commercial service. Provide clinical hub video conferencing support for care home residents. Develop new AT	Remove duplication and confusion. Build on positive findings of external evaluation. Support self-care for citizens Reduce admissions from care homes	Integrated Service established by October 2016 Commercial service established by April 2017 Clinical hub operational by October 2016 Ongoing	Dave Miles	Colin Monckton Jo Williams	New services in place	Circa £1.015m

Appendix 3						DRA	FT
HWB Strategy Outcome	Commissioning Activity and Scope	Rationale	Key Milestones	Lead	Director Sponsor	Year End Outcome – where will we be?	Finances
	initiatives.	Harness new technologies.					
Nottingham's Environment will be sustainable: supporting and enabling its citizens to have good health and wellbeing	Provision of housing related support services for citizens at risk of social inclusion Review of current contracts providing supported housing projects and related Independent Living Support Services	Understanding impact of LHA cap and other social housing changes. Delivering significant on going efficiencies	 Undertake analysis of current services- June 2016 Develop new operational models Sept 16 Issue ITT Oct 16 New services in place April 17 	Dave Miles	Colin Monckton Jo Williams	New services in place	Circa £4.3m

ⁱ This work is being progressed through the Transforming Care Programme, which is a transformation partnership across City, County and Bassetlaw

COMMISSIONING AND PROCUREMENT SUB-COMMINGERSTRATEGIC REGENERATION COMMITTEE - 11th MAY 2016

Subject:	NOTTINGHAM CITY COUNCIL PROCUREMENT PLAN 2016 - 21							
Corporate	Katy Ball, Director of Procurement and Children's Commissioning							
Director(s)/								
Director(s):								
Portfolio Holder(s):	Councillor Alex Norris – Portfolio Holder for Adults, Commissioning and							
	Health							
	Councillor Nick McDonald	- Portfolio Holder for	Jobs, Growth and					
	Transport							
Report author and	Jo Pettifor – Category Manager (Strategy and People)							
contact details:	Tel: 0115 8765026							
	Email: jo.pettifor@nottinghamcity.gov.uk							
Key Decision Yes No Subject to call-in Yes No								
	liture 🗌 Income 🗌 Savings		🗌 Revenue 🗌 Capital					
	of the overall impact of the o							
. .	communities living or worki	ng in two or more	🗌 🗌 Yes 🖂 No					
wards in the City								
Total value of the decision:								
Wards affected:		Date of consultation with Portfolio						
		Holder(s): Councillor Norris – 20	N th April 2016					
		Councillor McDonald	12 th April 2016					
Relevant Council Pl	an Koy Thoma:							
Relevant Council Plan Key Theme:								
Strategic Regeneration and Development Schools								
Planning and Housing								
Community Services								
Energy, Sustainability and Customer								
Jobs, Growth and Transport								
	Adults, Health and Community Sector							
	Children, Early Intervention and Early Years							
Leisure and Culture								
Resources and Neighbourhood Regeneration								
	(including benefits to citiz	zens/service users):						
This report presents the Nottingham City Council Procurement Plan for 2016 – 2021 which sets								
	ned programme of procure							
over this five year period. The Plan is attached at Appendices 1-3. The outcomes of								
procurement activity undertaken during 2016/17 will be reported in the 'Procurement Strategy								
Implementation Update Report' in June. A key achievement during this year was the investment								
of £184m into the local economy through contracts awarded to local suppliers; this represents								
76% of the total value of contracts awarded in the year.								
Exempt information:								
State 'None' or complete the following.								
None								
Recommendation(s):								
1 To note the Nottingham City Council Procurement Plan 2016 – 2021.								
2 To note that the Procurement Plan is indicative of planned procurement activity and								
timescales, which may be subject to change dependent on the outcomes of the strategic								
	commissioning process, service budgets and priorities and the full consideration of							

1 REASONS FOR RECOMMENDATIONS

- 1.1 The Procurement Plan supports compliance with the Public Procurement Regulations and the Contract Procedure Rules of the Council's Financial Regulations by enabling procurement activity to be planned and undertaken within the duration of existing contracts. This minimises the need for dispensation from the Financial Regulations to be sought to extend contracts beyond their expiry date without formal tendering being undertaken, other than in genuinely exceptional circumstances. This is particularly important in relation to goods and services that are subject to the full application of the European Procurement Directives
- 1.2 The Procurement Plan is a key mechanism in the implementation of the Nottingham City Council Procurement Strategy 2014-17, enabling the planning of procurement activity to deliver the Council's strategic priorities:
 - Grow the local economy
 - Drive increased local job opportunities for local people
 - Deliver effective value for money for our citizens
 - Lead as an Early Intervention City
 - Lead as a Green City
- 1.3 The Procurement Plan supports compliance with the Public Procurement Regulations and the Contract Procedure Rules of the Council's Financial Regulations by enabling procurement activity to be planned and undertaken within the duration of existing contracts. This minimises the need for dispensation from the Financial Regulations to be sought to extend contracts beyond their expiry date without formal tendering being undertaken, other than in genuinely exceptional circumstances. This is particularly important in relation to goods and services that are subject to the full application of the European Procurement Directives.
- 1.4 The Procurement Plan provides information for internal and external stakeholders about planned procurement activity and presents a clear, transparent and robust process of procurement planning. It facilitates joint working with partner organisations and collaboration in procurement activity. It allows other service departments (such as Legal Services) to include support for procurement activity in their work plans.
- 1.5 The Procurement Plan supports the Council's commercialisation agenda by enabling potential 'Make or Buy' opportunities to be identified in a timely way in advance of existing contracts being due for renewal. It facilitates the forward planning of 'Make or Buy' considerations by the Make or Buy Panel.
- 1.6 The Procurement Plan informs provider markets about forthcoming opportunities to bid for contracts with the Council; enabling potential suppliers to prepare for these and enabling market development support to be offered.

2 BACKGROUND (INCLUDING OUTCOMES OF CONSULTATION)

2.1 A Procurement Plan was first developed to align the planning of procurement and contracting activity for commissioned services with the Strategic Commissioning

Intention (SCI) Review programme. The Plan was first reported to Executive Commissioning Sub Committee at its meeting on 23 May 2012. It has subsequently been updated regularly and routinely reported to Committee.

- 2.2 A copy of the Procurement Plan 2016 2021 is attached at **Appendices 1-3**. It presents planned and anticipated procurement activity across the Council; showing the expected commencement and completion dates and anticipated key stages for each project. The format of the Plan is based on the three procurement categories established within the Procurement Team through the recent review of the Strategy and Commissioning Directorate. These are:
 - 'People' commissioned services for citizens, including: social care and support for vulnerable adults and children, Community, Public Health and education services;
 - 'Places' including: major projects, minor works, highways, school capital works, safety and compliance, operator services and temporary structures;
 - 'Products' including: transport, energy, waste, environmental services, professional services, ICT, soft facilities management and business support.
- 2.3 The Procurement Plan is indicative of anticipated procurement activity and may be subject to change, for example based on the outcome of commissioning decisions or due to changes to service budgets and service priorities. The procurement options for each requirement are considered as part of the commissioning process based on a number of factors, including whether the services are required in future, whether remodelling is necessary, consideration of 'Make or Buy' options, compliance with the Council's financial regulations and Public Procurement Regulations, and the overall risks, costs and benefits of tendering. All procurement activity is planned in accordance with the core principles of the Nottingham City Council Procurement Strategy 2014-17:
 - Economic, social and environmental well-being;
 - Maximising savings;
 - Citizen focus;
 - Governance, fairness and transparency;
 - Partnership and collaboration;
 - Innovation and improvement.

3 OTHER OPTIONS CONSIDERED IN MAKING RECOMMENDATIONS

3.1 Do nothing. This would impact on the planning of the Council's procurement activity across all goods, works and services. It would risk non-compliance with the Council's Contract Procedure Rules and Financial Regulations through contracts needing to be extended beyond their expiry date due to procurement activity not being undertaken in a timely way. In relation to commissioned services it would impact on the alignment of procurement activity with the programme of Commissioning Reviews undertaken within the Strategy and Commissioning Directorate. For these reasons, this option was rejected.

4 FINANCE COMMENTS (INCLUDING IMPLICATIONS AND VALUE FOR MONEY/VAT)

- 4.1 The recommendations of this report do not have any specific financial implications.
- 4.2 As each element of the Procurement Plan set out in Appendices 1- 3 is undertaken, separate approvals will be required by the relevant Board or Portfolio Holder decision as appropriate.

This approval will include the appropriate financial implications and recommendations ensuring budget availability and aligning any procurement savings already captured as part of the Medium Term Financial Plan (MTFP) to prevent budgetary double counts.

5 <u>LEGAL AND PROCUREMENT COMMENTS (INLUDING RISK MANAGEMENT</u> <u>ISSUES, AND INCLUDING LEGAL, CRIME AND DISORDER ACT AND</u> <u>PROCUREMENT IMPLICATIONS)</u>

- 5.1 The Council's Contract Procedure Rules and Financial Regulations and European Procurement Regulations dictate that the Council should undertake a formal tender process for the award of contracts of a particular value. The Procurement Plan addresses the risk of non-compliance with these Regulations by providing a tool for planning procurement activity across all contracts based on their expiry date.
- 5.2 The Procurement Plan sets out an ambitious programme of procurement activity for the Council across all categories of goods, works and services. Planned procurement activity includes the re-tendering of existing contracts prior to expiry, alongside anticipated procurement to meet new priorities identified through the strategic commissioning process. The delivery of this programme of activity depends upon the necessary resources being available. The number of tenders actually undertaken will be dependent on the outcomes of the commissioning process for each requirement (including the consideration of procurement options and implications) and will be subject to decision making through the commissioning process.

Legal Observations:

- 5.3 The recommendations in this report raise no significant legal issues. The intention of the Procurement Plan is to ensure compliance with the Public Contracts Regulations 2015 and the Council's duties to obtain best value and value for money.
- 5.4 The report for 2015 commented on the introduction of the (at that time) recently adopted Public Contracts Regulations 2015. Those regulations govern public works, services and supplies. In April 2016 new regulations came into force in the UK which apply to concession contracts for both works and services. For the first time concession contracts over the relevant financial threshold (Euro 5,225,000) will have to be advertised in the OJEU. The Legal Services Team and Procurement Team will need to work together to ensure these new regulations are implemented appropriately in the delivery of new concession projects.
- 5.5 Legal Services will provide support and contribute to the delivery of the Procurement Plan by advising on relevant legislation, legal and commercial risks, and drafting and approving of contract documents.

6 <u>STRATEGIC ASSETS & PROPERTY COMMENTS (FOR DECISIONS</u> <u>RELATING TO ALL PROPERTY ASSETS AND ASSOCIATED</u> <u>INFRASTRUCTURE (STRATEGIC REGENERATION COMMITTEE REPORTS</u> <u>ONLY)</u>

6.1 This decision does not have any implications for strategic assets and property.

7 SOCIAL VALUE CONSIDERATIONS

- 7.1 The Nottingham City Council Procurement Strategy 2014-17 sets out how procurement will drive the Council's key priorities of economic growth, social value and sustainability. It outlines how procurement will contribute to the economic, social and environmental well-being of the City through consultation, supporting the local economy, social benefits and protecting the environment.
- 7.2 For each procurement process, consultation will be undertaken and full consideration will be given to how the goods, works or services procured could improve economic, social and environmental well-being in Nottingham, in accordance with the Public Services (Social Value) Act 2012. Social value considerations will be made throughout the procurement process to ensure opportunities are maximised to improve the wellbeing of the City and its citizens. In relation to commissioned services for vulnerable adults and children, social improvements are expected for those receiving services.
- 7.3 Procurement activity undertaken in accordance with the Procurement Plan will support the implementation of the Council's Business Charter, through the inclusion within eligible contracts of relevant contract specific requirements and targets based on the principles of the Charter. To maximise the economic, social and environmental benefits delivered from each contract, the contract requirements and targets will be developed in each case as appropriate and proportionate to the contract being procured.
- 7.4 A Procurement Project Register is maintained as a mechanism to monitor the outcomes of procurement activity undertaken, in particular progress against the key economic, social and environmental targets within the Procurement Strategy.

8 **REGARD TO THE NHS CONSTITUTION**

8.1

9 EQUALITY IMPACT ASSESSMENT (EIA)

9.1 Has the equality impact of the proposals in this report been assessed?

No

 \boxtimes

An EIA is not required because:

This report does not contain proposals for new or changing policies, services or functions, financial decisions or decisions about implementation of policies developed outside the Council

Yes

10 <u>LIST OF BACKGROUND PAPERS RELIED UPON IN WRITING THIS REPORT</u> (NOT INCLUDING PUBLISHED DOCUMENTS OR CONFIDENTIAL OR EXEMPT INFORMATION)

10.1 None

11 PUBLISHED DOCUMENTS REFERRED TO IN THIS REPORT

- 11.1 Quality and Commissioning Procurement Plan Report Executive Board Commissioning Sub-Committee, 23 May 2012.
- 11.2 Nottingham City Council Procurement Strategy 2014-17
- 11.3 Procurement Strategy Implementation Update Report Report to Commissioning and Procurement Sub Committee, 10 June 2015

12 OTHER COLLEAGUES WHO HAVE PROVIDED INPUT

- 12.1 Andrew James, Team Leader Contracts and Commercial, Legal Services
- 12.2 Ceri Walters, Head of Departmental Finance

Appendix 1 - Procurment Plan - People 2016-2021

Colour Key alegory Manager Engaged Procurement Officer Engaged Tender in Progress

				20	40	-	2017				204.0	1		2040			2020		2024
Sub-category	Project Name	Department	Whole-life Contract Value (EXCLUDING extensions) Ap	r May Jun Jul A	ug Sep Oct Nov Dec	Jan Feb Mar	Apr May Jun Jul A	lug Sep Oct	Nov Dec Jan Fel	o Mar Apr Ma	ay Jun Jul Aug Sej	Oct Nov Dec Ja	n Feb Mar Apr May	Jun Jul Aug Sep Oct N	lov Dec Jan Feb Ma	r Apr May Ju	n Jul Aug S	Sep Oct Nov	Dec Jan Feb Mar
Children's Services	Children in Care Services - residential placements block contract	Strategy and Commissioning	TBC																
Children's	Children in Care Services 16+ Accommodation and Support	Strategy and	£2,400,000.00																
Services Children's	Short Breaks For Disabled Children	Commissioning Strategy and	£255,000.00																
Services Children's	Adoption & Fostering Assessment service	Commissioning Strategy and	£1,200,000.00																
Services CSE	Care Support and Enablement for Adults with Disabilities and / or Complex	Commissioning Strategy and	£6,000,000.00																
CSE	Needs Care Support and Enablement Call-Off - Benedict Court	Commissioning Strategy and	твс																
Day Services	Day and Evening Services	Commissioning Strategy and	£5,000,000.00																
Extracare	Larkhill village	Commissioning Strategy and	£4,911,124.56																
Extracare	Care at Woodvale, Extra Care Housing	Commissioning Strategy and	tbc																
Extracare	Seagrave Court	Commissioning Strategy and	£3,000,000.00																
Extracare	Albany House	Commissioning Strategy and																	
Carers	Carers Respite Service - pilot	Commissioning Strategy and	£112,500.00																
Homecare	Care at Home framework	Commissioning Strategy and																+	
HRS (ILSS)	Mental Health Forensic Independent Living Support Service	Commissioning Strategy and	£137,196.00															+	
HRS (ILSS)	Refugee Independent Living Support	Commissioning Strategy and	£179,999.00															+++	
HRS (ILSS)	Domestic Violence Independent Living Support Service	Commissioning Strategy and	£658,494.00																
HRS (ILSS)	Families Independent Living Support Service	Commissioning Strategy and	£764,854.74																
HRS (ILSS)	Learning Disablity & Autistic Spectrum Disorder Independent Living Support	Commissioning Strategy and	£1,224,362.25																
HRS (ILSS)	Service Mental Health Independent Living Support Service	Commissioning Strategy and	£1,250,997.00																
	Generic Independent Living Support Service	Commissioning Strategy and	£1,988,139.00																
	Physical & Sensory Impairment & HIV Independent Living Support Service	Commissioning Strategy and Comm	£573,635.25																
HRS (ILSS)	Older People Independent Living Support Service	Strategy and	£1,403,962.14																
HRS (Long	Citywide Dispersed Alarms - Older People	Commissioning Strategy and	£957,000.00																
Term) HRS (Short	Teenage Parents Accommodation Based Service	Commissioning Strategy and	£881,790.00																
Term) HRS (ILSS)	Physical & Sensory Impairment & HIV Independent Living Support Service	Commissioning Strategy and																	
Voluntary Sector	Financial Vulnerability Advice & Assistance - Citywide	Commissioning Strategy and	£822,000.00																
Voluntary Sector	Community Specific Advice Services for Refugees and Asylum Seekers	Commissioning Strategy and	£93,981.00																
Voluntary Sector	Community Specific Advice Services for Deaf Citizens	Commissioning Strategy and	£51,258.00																
Voluntary Sector	Financial Vulnerability Advice & Assistance - Neighbourhood services	Commissioning Strategy and	£1,616,495.00																
Deaf Services	Deaf Community Centre	Commissioning Strategy and	£62,229.00																
Voluntary Sector	Accessible Information Officer	Commissioning Strategy and	£92,500.00																
Deaf Services	Sign Language Interpreting Service	Commissioning Strategy and	£161,409.00									+ $+$ $+$ $+$				+ + +	+ $+$ $+$	+++	
	HIV Support Services	Commissioning Strategy and	£240,956.00									+ $+$ $+$ $+$				+ $+$ $+$	+ $+$ $+$	+++	
Carers	Carer's Hub (Carers First)	Commissioning Strategy and	£572,463.00								+ $+$ $+$ $+$	++++	+ $+$ $+$ $+$ $+$	$\left \begin{array}{c} \\ \end{array} \right \left \left \left \left \begin{array}{c} \\ \end{array} \right \left \left $	++++	+ + +	+ $+$ $+$	+++	
Carers	Young Carers	Commissioning Strategy and	£780,000.00				+++	+	+	+ + +		+		$\left \begin{array}{c} \\ \end{array} \right \left \left \begin{array}{c} \\ \end{array} \right \left \left \begin{array}{c} \\ \end{array} \right \left \left \left \begin{array}{c} \\ \end{array} \right \left \left $		+++	+	+++	
	- Learning Disability Partnership Board	Commissioning Strategy and	£61,500.00											$\left \begin{array}{c} \\ \end{array} \right \left \left \left \left \begin{array}{c} \\ \end{array} \right \left \left $			+ $+$ $+$	++	
	No Second Night Out	Commissioning Strategy and	£100,000.00				+++	+	+	+ + +		+		$\left \begin{array}{c} \\ \end{array} \right \left \left \begin{array}{c} \\ \end{array} \right \left \left \begin{array}{c} \\ \end{array} \right \left \left \left \begin{array}{c} \\ \end{array} \right \left \left $		+++	+	+++	
-	Rough Sleepers Enablement Service	Commissioning Strategy and	£645,000.00							+ $+$ $+$				$\left \begin{array}{c} \\ \end{array} \right $		+		++	
Opportunity	Commercialisation agenda - 9 tenders on behalf of Framework HA / Opportunity	Commissioning Strategy and	n/a											$\left \begin{array}{c} \\ \end{array} \right \\ \left \left \begin{array}{c} \\ \end{array} \right \\ \left $			+ $+$ $+$	++	
Nottingham	Nottingham Housing Solutions (Home Improvement Agency) - Older People	Commissioning Strategy and	£355,453.00		+ $+$ $+$ $+$ $+$									$\left \begin{array}{c} \\ \end{array} \right $		+ + +		++	
HRS (Short	Young Peoples Accommodation Service - offenders	Commissioning Strategy and	£983,397.00											$\left \begin{array}{c} \\ \end{array} \right $		+ + +		++	
Term) HRS (Short	Offenders Accommodation for Adults	Commissioning Strategy and	£918.709.16						+ $+$ $+$ $+$	+ $+$ $+$						+ $+$ $+$	+ $+$ $+$	+++	
Term) Children's	Adoption Support Fund framework	Commissioning Strategy and	TBC				+ $+$ $+$ $+$		+ $+$ $+$ $+$	+ $+$ $+$	+ $+$ $+$ $+$	+ $+$ $+$ $+$		$\left \begin{array}{c} \\ \end{array} \right \left \left \left \begin{array}{c} \\ \end{array} \right \left \left $			+ $+$ $+$	+++	
Services Children's	Countywide information service for families with disabled children (Ask Iris)	Commissioning Strategy and	твс						+					$\left \begin{array}{c} \\ \end{array} \right \left \left \left \begin{array}{c} \\ \end{array} \right \left \left $		+++		++	
Services Children's	Fostering Advice & Mediation Service	Commissioning Strategy and	£15,000.00	+ $+$ $+$	+ $+$ $+$ $+$ $+$							+		$\left \begin{array}{c} \\ \end{array} \right \left \left \left \begin{array}{c} \\ \end{array} \right \left \left $			+	+	
Services		Commissioning	2.0,0000																

Appendix 1 - Procurment Plan - People 2016-2021

Colour Key
alegory Manager Engaged
Procurement Officer
Engaged
Tender in Progress

					2016				2	017		1		2019				2010		1			2020		1	2021
Sub-category	Project Name	Department	Whole-life Contract Value (EXCLUDING extensions)	May Jun Jul	Aug Sep	Oct Nov Dec Jan	Feb M	1ar Apr	May Jun	I Jul Aug Sep O	ct Nov De	c Jan Feb Mar	Apr May	Jun Jul Aug Sep	Oct Nov	v Dec Jan Feb Mar	Apr May	Jun Jul	Aug Sep	Oct Nov Dec Jar	n Feb Mar	Apr May	Jun Jul	Aug Sep Oo	t Nov Dec	Jan Feb Mar
Children's Services	Intercounty Adoption Service	Strategy and Commissioning	£43,878.00				1																			
Children's Services	Independent Advocay Service (NYAS) County led	Strategy and Commissioning	£400,000.00																							
HRS	Household Support Service Framework	Strategy and	£450,000.00																							
Children's	Safe Families for Children	Commissioning Strategy and	£120,000.00																							
Services Children's	East Midlands Regional Framework	Commissioning Strategy and	твс																							
Services Adult Services	Health and Social Care directory	Commissioning Adult Services	£92,750.00																							
HRS (Long	Alarms - funding for sheltered alarms	Strategy and	£3,899,184.00																							
Term) HRS (Short	Mental Health Resettlement	Commissioning Strategy and	£454,000.00																_							
Term) HRS (short	Second Stage Specialist Accommodation Alcohol/Substance Misuse	Commissioning Strategy and	£1,477,593.00																_							
term) HRS (short	Single Young People's Supported Accommodation	Commissioning Strategy and	£833,076.00																							
term) Children's	Rainbow Stripes	Commissioning Strategy and	£5,400.00																							
Services Adult Services	Telecare and Telehealth	Commissioning Adult Services/CCG																								
Adult Services	Homecare DPS	Adult Services	£7,200,000.00																							
Adult Services	Supported Living accomodation DPS	Strategy and	tbc																							
Children's	Engagement with Parents/Carers and Engagement with young people	Commissioning Strategy and	tbc																							
Services Children's	Parent Participation in SEND reforms	Commissioning	tbc																							
Services		Strategy and Commissioning																								
Adult Services	Social care in prisons	Strategy and Commissioning	£60,750.00																							
Community	EGYV Mediation Service	Children & Adults	£36,000.00																							
	Integrated Sexual Health Services	Children & Adults	£19,220,415.00																							
Health D		Children & Adults	£107,481.00																							
α	Specialist Domestic Violence Nurse	Children & Adults	£156,378.00																							
rieaiui r	Chiamydia Screening web-based service	Children & Adults	£285,000.00																							
Health N	Sintection control	Children & Adults	£731,124.00																							
Health	Healthwatch	Children & Adults	£479,973.00																							
Health	Asylum Seeker & Refugee Health Service	Children & Adults	£57,710.00																							
Health	Health & Employment Service	Children & Adults	£450,000.00																							
Community	DSV Prevention Services	Children & Adults	£447,873.00																							
Community	Domestic Violence Services	Children & Adults	£876,408.00																							
Community	Sexual Violence Services	Children & Adults	£541,008.00																							
Community	NGY Youth Facility	Children & Adults	£2,000,000.00																							
Education	Fair Access Panel and Pupil Placements (including quality assurance)	Children & Adults	£760,000.00																							
Community	EGYV Community Projects	Children & Adults	£140,000.00																							
Health	C-Card Scheme Co-ordination	Children & Adults	£165,000.00																							
Health	The Health Shop (Sexual Health and Needle Exchange Services)	Children & Adults	Existing annual value of SH element																							
Health	Integrated Substance Misuse Treatment System	Children & Adults	Existing annual value is £5,700,000																							
Health	Criminal Justice Substance Misuse Service	Children & Adults	£1,234,157.00																							
Education	Delivery of Family Learning	Development					$^{++}$																			
Education	Off Site Alternative Education Provision	Children & Adults	TBC (Current value £450,000 p.a.)																							
Health	Pharmacy Needle Exchange	Children & Adults	£100,000.00				++																			
Health	Shared Care GP Drug Brief Interventions	Children & Adults	TBC				++																			
Community	Youth Offending Team Hard to Reach service	Children & Adults	£280,000.00				++																			+++
Health	Pharmacy Supplies	Children & Adults	£75,000.00				+											++								+++
Health	Public Health Nursing (Core, Healthy Weight Co-ordinator & Health Improvement	Children & Adults	£4,863,276.00														$\left \right $						$\left \right $			
Health	Co-ordinators) Smoking Cessation Service	Children & Adults	£2,268,000.00								++						$\left - \right $	+					\vdash			
Health	Young People's Substance Misuse Service	Children & Adults	£320,000.00									+ $+$ $+$					$\left \right $	+							+ $+$ $+$	
L																										

Appendix 1 - Procurment Plan - People 2016-2021



						2016					2017							2018						2	019							2020				20	21
Sub-category	Project Name	Department	Whole-life Contract Value (EXCLUDING extensions)	Apr May	Jun Ji	I Aug Sep Oc	Nov Dec	Jan Fe	eb Mar A	opr May	Jun Ju	ul Aug :	Sep Oct	Nov D	ec Jan Fe	b Mar /	Apr May	Jun Jul Aug	g Sep C	Oct Nov	/ Dec Ja	n Feb M	lar Apr	May Jun	Jul A	ug Sep	Oct Nov	Dec Ja	in Feb I	Mar Ap	May Ji	un Jul	Aug Se	p Oct 1	lov Dec	: Jan Fe	b Mar
Health	Health Checks	Children & Adults	£309,792.00																																		
Health	Adult Healthy Lifestyle service (to include all physical activity/obesity services)	Children & Adults	£2,706,713.40																																-		
Health	Avoidable Injury Education Service	Children & Adults	£120,000.00																																		
Health	Healthy Housing Referral Service	Children & Adults	£29,700.00																																		
Health	Health Visiting	Children & Adults	£8,600,000.00																																		
Health	Family Nurse Partnership	Children & Adults	£2,262.00																																-		
Health	Oral Health Promotion	Children & Adults	£240,000.00																																-		
Health	Breastfeeding Peer Support Service	Children & Adults	£364,092.00																																-		
Health	Pharmacy Services Database	Children & Adults	£12,500.00																																-		
Health	Pharmacy Supervised Consumption Schemes	Children & Adults	£678,000.00																																-		
Health	Shared Care GP Alcohol Interventions	Children & Adults	£140,000.00																																-		
Health	LCPHS for General Practitioners	Children & Adults	£609,000.00																																-		
Health	LCPHS for Pharmacies	Children & Adults	TBC																																-		
Health	DOLS	Children & Adults	£10,467.00																																-		
Health	Sexual Health Screening Level 2	Children & Adults	£20,000.00																																-		
Health	Whole School Approach to Food	Children & Adults	£74,953.00																																		
Community	Domestic Homicide Review Independent Chair	Children & Adults	£10,000.00																																		
Community	Domestic Homicide Review Independent Aurthor	Children & Adults	£10,000.00																																		+
Adult Services	Fairhaven	Adult Services																																	1		
0		•						· · ·											· · · · · ·						+ - + -		L						· · · ·			+	

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Appendix 2 - Procurement Plan - Places 2016-2021



					2	2016				201	7					20	18				2019			2020		2021
Sub-category	Project Name	Department	Whole-life Contract Value (EXCLUDING	Apr May Ju	un Jul u	Aug Sep	Oct No	/ Dec Jan Feb	Mar Apr	May Jun	Jul Aug S	Sep Oct N	lov Dec	Jan Fe	b Mar Apr May		Jul Aug Sep	Oct	Nov Dec Jan Fe	b Mar Apr	May Jun Jul Aug Sep Oct N	lov Dec Jan	Feb Ma	ar Apr May Jun Jul Au	Sep Oct Nov	Dec Jan Feb Mar
Safety & Compliance	Demolition	Development	£12,000,000.00																							
Safety & Compliance	Asbestos Removals and Analytical Services	Development	£10,000,000.00																							
Major Regeneration Schemes	Broadmarsh Car Park Development	Development	£25,000,000.00																							
Major Regeneration Schemes	24 - 48 Carrington St (£1M) refurb	Development	£1,000,000.00																							
Minor Works	Replace Sub-Station	Communities	£400,000.00																							
Minor Works	Acoustic Banners - Royal Concert Hall	Communities	£80,000.00																							
Major Regeneration Schemes	Eastcroft Development (Incinerator 3rd Line, MRF, Depot)	Communities	£150,000,000.00																							
Major Regeneration Schemes	Royal Transformation Project - Phase 1	Neighbourhood Services	£500,000.00																							
Major Regeneration Schemes	Royal Transformation Project - Phase 2	Neighbourhood Services	£1,000,000.00																							
Environment	Rise Park School Playground	Sport Culture and Parks	£45,000.00																							
Professional Services	Central Library & Angel Row	Development	£20,000,000.00																							
Environment	Forest Recreation Ground play area	Sport Culture and Parks	£62,000.00																							
Environment	Adventure Golf - Highfields Park	Sport Culture and Parks	£75,000.00																							
Major Regeneration Schemes	Nottingham Science Park (NSP) - Design & Build	Development	£8,400,000.00																							
Professional Services	Basford Hall Feasibility Study	Development	£40,000.00																							
Professional Services	Architectural Services (to support the in-house capacity)	Neighbourhood Services	TBC																							
Professional Services	Design Services - QS (to support the in-house capacity)	Neighbourhood Services	TBC																							
Professional Services	Design Services - M&E (to support the in-house capacity)	Neighbourhood Services	TBC																							
Professional Surjes	Design Services - Structural (to support the in-house capacity)	Neighbourhood Services	TBC																							
Environmen	Clifton Central Park & The Meadows Play Areas	Sport Culture and Parks	£100,000.00																							
Professional Vices	Planning Consultancy - Clifton West	Development	£49,000.00																							
Major Regeneration Schemes	Castle Construction - Visitors Centre	Communities	£1,500,000.00																							
Major Regeneration Schemes	Castle Construction - Ducal Palace	Communities	£8,000,000.00																							
Major Regeneration Schemes	Castle Construction - Landscaping	Communities	£4,000,000.00																							
Safety & Compliance	Asbestos Management Surveys	Development	£350,000.00																							
Major Regeneration Schemes	Island Site - Development	Development	TBC																							
Safety & Compliance	Dangerous Structures - Out of Hours Consultancy	Development	£90,000.00																							
Safety & Compliance	Fire Alarms	Neighbourhood Services	£850,000.00																							
Safety & Compliance	Intruder Alarms	Neighbourhood Services	£320,000.00																							
Transport	Hire of highways Plant without operator	Development	£300,000.00																							
Transport	Asphalt Materials	Development	£900,000.00																							
Transport	Roadstone and Concrete Materials	Development	£240,000.00																							
Transport	Construction Materials	Development	£2,000,000.00																							
Transport	Ready Mix Concrete Materials	Development	£300,000.00																							
Transport	Highways Framework Contract	Neighbourhood Services	£7,000,000.00																							
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Colour Key
Category Manager Engaged
Procurement Officer
Tender in Progress

						2040				047						24.0			1		040					201	10		2024	
	Project Name	Department	Whole-life Contract Value (EXCLUDING extensions)	Apr May	Jun Jul	Aug Sep	Oct Nov Dec Jan	Feb M	tar Apr May Jun	Jul Aug	Sep Oct	: Nov Dec	Jan Feb	Mar Apr	20 May Jun	Jul Aug S	Sep Oct I	Nov Dec	Jan Feb Mar	Apr May Jun	Jul Aug	Sep Oct	Nov Dec	Jan Feb	Mar Apr	May Jun	Jul Aug S	Sep Oct No	v Dec Jan Feb	Mar
Corporate & Professional Services	Supply and Delivery of Groceries and Frozen	Communities	£3,000,000.00																											٦
Corporate & Professional Services	Leisure Management System	Communities	£420,000.00																											
Corporate & Professional Services	Wireless Concessions	Development & Growth	Concession																											
Corporate & Professional Services	Printing Framework	Communications	£4,000,000.00																											
Corporate & Professional Services	IPAMs	Development & Growth	£111,000.00																											
Corporate & Professional Services	Corporate MFD And print Room Tender	Resources	£3,000,000.00																											
Corporate & Professional Services	Employer Hub Training Provides	от	£70,000.00																											
Corporate & Professional Services	Supply and delivery of Cleaning Consumables	Resources	£957,000.00																											
Corporate & Professional Services	For the Provision of Cash Collection Services	Resources	£440,000.00																											
Corporate & Professional Services	Duct Concession	Development & Growth	Concession est £1,400,000																											1
Corporate & Professional Services	The Supply and Delivery of Fresh Dairy Products	Communities	£706,000.00																											
Services	NCC insurance	Resources	£4,000,000.00																											
Professional Services	Energy Co Marketing	Communities	£0.00																											
Corporate & Professional Services	J	Resources	£27,000.00																											
	For the provision of Managed Vending Services	Resources	Concession																											
Professional Services	Direct Payment Accounts for Citizens	Early Intervention	£80,000.00																											
Corporate & Professional Services	WAN & DATA	π	£4,500,000.00																											
Corporate & Professional Services	Supply and Delivery of Specialist Chairs	Resources	£120,000.00																											
Corporate & Professional Services	Supply and Delivery of Furniture	Resources	£500,000.00																											
Corporate & Professional Services	Central Catering equipment Maintenance and Extraction Cleaning	Communities	£100,000.00																											
Corporate & Professional Services		Early Intervention	£0.00																											
Corporate & Professional Services	Supply and Delivery Of Stationery	Resources Resources	£600,000.00																											
Corporate & Professional Services	Supply and Delivery of Computer Consumables See stationery as Lot2	Resources	£123,000.00																											
Corporate & Professional Services	For the Supply and Delivery of White Goods	Communities	£120,000.00																											
Corporate & Professional Services	Light Catering Equipment	Communities	£120,000.00																											
Corporate & Professional Services	For the Provision of Courier Services	Resources	£120,000.00																											
Corporate & Professional Services	For the Provision of Sanitary Wash Room Services Cleaning Services	Resources	£400,000.00																											
Corporate & Professional Services	Highlields Park Ice Cream Van	Communities	Concession (GMP £-105,450)																											

Colour Key
Category Manager Engaged
Procurement Officer
Tender in Progress

Sub-category F	Non-Solat Marco					2016																									
		Department	Whole-life Contract Value (EXCLUDING extensions)	Apr May	Jun Jul	Aug Sep	Oct Nov	Dec Jan	Feb Mar	Apr May	Jun Jul	Aug Sep	p Oct Nov Dec	Jan Fet	b Mar Apr I	201 May Jun	Jul Aug S	Sep Oct	Nov Dec	Jan Feb I	Mar Apr Ma	y Jun Jul	Aug Sep	Oct No	v Dec Jan	Feb Mar	Apr May	Jun Ju	I Aug Sep (Oct Nov	Dec Jan Feb Mar
Corporate & E Professional Services	Digital Marketing Concession	Communications	£500,000.00																												
Corporate & C Professional Services	Debt Management System - Parking Enforcement	Communities	£85,000.00																												
Corporate & S Professional Services	supply and delivery of Fresh Fruit and Vegetables	Communities	£492,000.00																												
Corporate & S Professional Services	Supply and Delivery of Fresh Meat	Communities	£414,000.00																												
	Interprise CAL plus one year 365 subscription	п	£1,270,000.00																												
Corporate & S Professional Services	Sandwiches and fillings	Communities	£50,000.00																												
	AN, WIFI & VOIP Maintenance	п	£400,000.00																												
Corporate & S Professional Services	Server Contract	п	£465,000.00																												
	QL Server Consolidation	Π	£120,000.00																												
	Apprentice Framework	от	£30,000.00																												
	Positive Action Training Provider	ОТ	£1,200,000.00																												
Professional	nfrastructure - Central Server Loxley House (Insight Bull) and Disaster Recovery Woodthopre Grange	п	£1,330,000.00																												
Corporate & A Professiona Services	Merchant Aquiring	Resources	£300,000.00																												
Corporate & Professional Services	kerchant Aquinng	EMSS	£30,000.00																												
Corporate & Corpor	Corporate Document Management System	Resources																													
Professional Services	Supply and Installation of Lampost Banners	Communications	£120,000.00																												
Corporate & T Professional Services	he Beach and Christmas Market Service Concessions	Communities	£400,000.00																												
Corporate & V Professional Services	/oice Telephony	п	£4,500,000.00																												
Corporate & S Professional h Services	Security Incident & Management System (SIEM) Solution - Logrythm ardware and software	п	£60,000.00																												
Professional Services	emporary Staff	от	£4,000,000.00																												
Professional Services		Development & Growth																													
Professional Services	nternet link. 1gb with Woodthorpe, Loxley and Leics. City Council	п	£0.00																												
Professional Services	Cascade sites UPS replacement	π	£50,000.00																												
Professional Services	Call Manager upgrade	п	£500,000.00																												
Professional Services	Cloud Public Access Wi-Fi	IT	£135,000.00																												
Professional Services	Supply and Delivery of polythene/Polypropylene Refuse Bags and Sacks		£410,000.00																												
Professional in Services	or a service concession with an Operator for the New Bio-Science Facility n Nottingham City Centre		Concession																												
Corporate & S Professional Services	Supply and Delivery of Tools	Development & Growth	£385,000.00																												



				_		2016			3	017		1			201	10				20	010					2	020			2024
Sub-category	Project Name	Department	Whole-life Contract Value (EXCLUDING extensions	Apr May .	Jun Jul	Aug Sep	Oct Nov Dec Jan	Feb Mar	Apr May Jun	Jul Aug	Sep Oct	Nov Dec 、	lan Feb I	Mar Apr N	May Jun	Jul Aug S	Sep Oct 1	Nov Dec	Jan Feb Mar	Apr May Jun	Jul Au	g Sep Oct	Nov Dec	ic Jan F	Feb Mar Aj	ir May Jun	Jul Aug	Sep Oct N	ov Dec Jan	Feb Mar
Corporate & Professional Services	Supply and Delivery of Wheelie Bins	Communities	£800,000.00																											
Corporate & Professional Services	security CCTV Monitoring	Communities	£3,600,000.0																											
Corporate & Professional Services	Security Events Safety Stewarding	Communities	£144,000.0																											
Corporate & Professional Services	Supply and Delivery of Stab Vests	Communities	£22,500.0																											
Corporate & Professional Services	Council Tax Printing	Resources	£0.0																											
Corporate & Professional Services	Mobile Phones	IT	£500,000.0																											
Services	Citrix Advantage Subscription & Software Maintenance	П	£85,000.0																											
Professional Services	Anti Virus Software	П	£380,000.0																											
Corporate & Professional Services	Refresh Blade Centre (in cab H7)	П	£0.0																											
Corporate & Professional Services	Refresh blade centres (3 x Gen8)	П	£300,000.0																											
Corporate & Professional Services	Email replacement - hardware and software	π	£150,000.0																											
Services A	ficrosoft Licence shortfall (true up)	π	£300,000.0																											
Corporate & Professional Services	SAN (including backup/replication)	π	£2,200,000.0																											
Services ((Refresh Exchange (licences/hardware)	п	£800,000.0																											
Corporate & Professional Services	Renew System Centre licences (whole estate)	п	£150,000.0																											
Professional Services	Renew Windows DC licences (42)	П	£0.0																											
Professional Services	Windows 7 out of support	IT	£0.0																											
Professional Services	SQL 2012/2014	IT	£0.0																											
Corporate & Professional Services	new' Citrix hardware replacement	IT	£0.0																											
Corporate & Professional Services	Oracle licensing and support contracts for EMSS		£750,000.00																											
Corporate & Professional Services	Server 2012 support mainteance services C2C Archive One		£0.0 £0.0																											
Corporate & Professional Services																														
Corporate & Professional Services Corporate &	Internet tender	н п	£0.00																											
Professional Services	Network Access Control		£0.00																											
Corporate & Professional Services	Replace Catalyst LAN switches	н 	£0.00																											
Corporate & Professional Services	MS-EA expires		£3,000,000.00																											
Corporate & Professional Services	Exchange SA renewal (x8)		£0.00																											
Corporate & Professional Services	SQL 2008 + enhanced DR functionality		£0.0																											



					2016				2	2017					2018					2019					2020		2	2021
Sub-category	Project Name	Department	Whole-life Contract Value (EXCLUDING extensions)	Apr May Jun	i Jul Aug	Sep Oct	Nov Dec Jan	Feb Mar Ap	or May Jun	n Jul Aug Se	p Oct Nov	Dec Jan	Feb Mar	Apr May 、	lun Jul Aug	g Sep Oct	Nov Dec	Jan Feb I	Mar Apr May	Jun Jul Aug	Sep Oct	Nov Dec Jan	Feb Mar	Apr May Jur	n Jul Aug	Sep Oct N	ov Dec Jan I	Feb Mar
Corporate & Professional Services	Windows 2008	п	£0.00																									
Corporate & Professional Services	Windows Server SA renewal (x32)	іт	£0.00																									
Corporate & Professional Services	SQL Software assurance renewal	п	£0.00																									
Corporate & Professional Services	System Center Software Assurance renewal	п	£0.00																									
Corporate & Professional Services	Employee Benefits	от	£0.00																									
Corporate & Professional Services	Electronic monitoring of Homecare Workers	Early Intervention																										
Professional Services		EMSS	concession																									
Professional Services	Crisis Care Concordat Training	Early Intervention	£30,000.00																									
Corporate & Professional Services	Due North Ltd	π	£0.00																									
Corporate & Professional Services	Spikes Cavell Analytical Ltd	п	£0.00																									
Professional	Liquid Logic	π	£0.00																									
Corporate & Professional Services	Contract Management Oxford Computer Consultants Ltd (CONTROCC) EMSS e-recruitment system Fixed To Mobile Telephony Traffic	π	£0.00																									
Corporate & Professiona Services	EMSS e-recruitment system	EMSS	£72,000.00																									
		п	£31,333.00																									
Services	Extension of Government Convergence Framework Contract	π																										
Corporate & Professional Services	IT Training, recycling and application system development services	π	£300,000.00																									
Professional Services	Software Maintenance Renewal for 14 Systems 2016	π	£759,300.00																									
Professional Services	Staff Travel & Accomodation	от	£300,000.00																									
Corporate & Professional Services	Low Carbon Sector Consultant	Development & Growth	£25,000.00																									
Corporate & Professional Services	Language Solutions/Translation Services	Communications	£288,000.00																									
Corporate & Professional Services	Eye Examinations	Resources	£14,000.00																									
Corporate & Professional Services	44 Windows 2012 Data Centre Licences & 44 MS System Centre	п	£166,130.00																									
Corporate & Professional Services	IT Infrastructure Database (AIX)	п	£138,000.00																									
Corporate & Professional Services	Load Balancing & Reverse Proxy	Π	£155,000.00																									
Corporate & Professional Services	Commercial Waste System	п	£170,000.00																									
		communities	£890,000.00																									
	Cashless Parking	Neighbourhood Services	£50,000.00																									
Transport	Local Link Bus Contract Batch 2	Development	£1,200,000.00																									
					· · · · ·					· · · · ·																		



					2016					2017						2018			1		2	019						2020			2021
Sub-category	Project Name	Department	Whole-life Contract Value (EXCLUDING extensions)	/ Jun Jul	Aug Sep	Oct Nov	/ Dec Jan	Feb Mai	ır Apr Maş	/ Jun Ju	I Aug S	Sep Oct Nov D	ec Jan Fi	eb Mar Ap	r May Jur		Sep Oct	Nov Dec	Jan Feb	Mar Apr	May Jun	Jul Au	g Sep Oc	t Nov D	ec Jan f	Feb Mar /	Apr May Ji	un Jul	Aug Sep O	ict Nov E	Dec Jan Feb Mar
Environment	Festive Lighting supply only Framework	Development	£75,000.00																												
Transport	New electric vehicle charging infrastructure	Development	TBC																												
Transport	Next Generation of parking meters / payment machines (Pay on Foot)	Neighbourhood Services	£530,000.00																												
Transport	Supply of taxi and small vehicle passenger transport services	neighbourhood Services	£1,000,000.00																												
Environment	Waste Transfer Service	Neighbourhood Services	£480,000.00																												
Environment	Waste Recycling	Neighbourhood Services	£4,500,000.00																												
Environment	Electricity Contract	Commercial and Operations	£18,600,000.00																												
Transport	Provision of Refuse Collection Vehicles	Commercial and Operations	tbc																												
Transport	Light Commercial Vehicles Framework	Neighbourhood Services	£5,000,000.00																												
Transport	Replacement fleet vehicles	Neighbourhood Services	£2,500,000.00																												
Environment	Nottingham Funeral	communities																													
	Hire of Haulage	communities	£60,000.00																												
	Highways Surveys	communities	£60,000.00																												
	Manufacture of Energy Monitors		£500,000.00																												
Transport	Bus Service - CityLink 1 & 2	Development	£3,000,000.00																												
Transport	Average Speed Carneras for Broxtowe Lane	Development	£150,000.00																												
Environment	Gym equipment for leisure centres	Development	£996,000.00																												
Environment	Gas contract	Commercial and Operations	£9,000,000.00																												
Policy & Workforce Development	Health & Social Care QCF Training	Children & Adults	£30,000.00																											\uparrow	
Policy & Workforce Development	Citizen Surveys (including Respect Survey)	Children & Adults	£200,000.00																												
Policy & Workforce Development	Assisting & Moving Training	Children & Adults	£40,000.00																											\uparrow	
Health	Toxicology Services (Coroners Services)	Organisational Transformation	£600,000.00																												

Agenda Item 8

COMMISSIONING AND PROCUREMENT SUB-COMMITTEE - 11/05/2016

Subject:	Extra Care Charitable Trus	st		
•				
Corporate	Alison Michalska, Corpora	te Director for Childrer	n and Adults	
Director(s)/				
Director(s):				
Portfolio Holder(s):			lealth	
Report author and	Claire Labdon-West 0115	••••		
contact details:	claire.labdon-west@nottin			
Key Decision	X Yes No		XYes 🗌 No)
	ture 🗌 Income 🗌 Savings		X Revenue	Canital
	of the overall impact of the o			Japital
	communities living or working	ng in two or more	∏Yes X	(No
wards in the City				
	cision: Estimated spend			
•	ased on the number and pro	ofile of Citizens current	tly receiving a car	е
service)				
Wards affected:		Date of consultation		
		Holder(s): Septembe	er 2015	
Relevant Council Pla				
Strategic Regeneration	on and Development			
Schools				
Planning and Housing]			
Community Services				
Energy, Sustainability				
Jobs, Growth and Tra				
Adults, Health and Co				Х
Children, Early Interve	ention and Early Years			
Leisure and Culture				
	bourhood Regeneration			
Summary of issues	(including benefits to citiz	zens/service users):		

The current contracting arrangements for Lark Hill Extra Care Village and Seagrave Court have now come to an end and new arrangements are required. The landlord and care provider for both schemes is the Extra Care Charitable Trust (ECCT)

Residents of Extra Care Schemes are either tenants or owner occupiers. The aim of this service is to provide high quality housing, support, and care services which enable, support and encourage people to live independently for as long as they wish to and are able to in their own homes. Extra Care helps provide a viable and cost effective alternative to residential care. It also enables people to stay at home longer than they might be able to in the community due to the provision of onsite care that can be varied to take account of changes to circumstances and health either temporary or long term.

The delivery model utilised by the ECCT is based on a single landlord and care and support provider model. As the landlord for both schemes, the ECCT are unwilling to allow a different care and support provider to deliver the scheme as their model will no longer be financially viable. The model allows the ECCT to achieve economies of scale and provide a 24 hour support presence as well as facilitate other social opportunities such as volunteering which increases the social value of the service.

Tendering the scheme on the open market is therefore not the preferred option and a new contract needs to be negotiated directly with the Provider in order to protect the schemes as

housing and care options for Nottingham citizens. There is currently a good relationship between Nottingham City Council and the ECCT and a willingness to work together to deliver a good quality and responsive service.

Exempt information:

Two appendices to the report are exempt from publication under paragraph 3 and 5 of Schedule 12A to the Local Government Act 1972. The first is exempt because it contains information relating to the financial or business affairs of organisations involved in delivering services to the council and the second as it contains information assessing the risk of a legal challenge in relation to the decision being taken. Having regard to all the circumstances, the public interest in maintaining the exemption outweighs the public interest in disclosing the information.

Recommendation(s):

- 1 To dispense with Contract Procedure Rule 5.1.2 in accordance with Financial Regulation (3.29) (Operational Issues) to allow for a direct award for the Extra Care Charitable Trust to continue to deliver the care services at Lark Hill and Seagrave Court.
- **2** To agree to a contract length of 3+2+2+2 for Lark Hill.
- 3 To agree to a contract length of 2+1+2+2+2 for Seagrave View to allow for a break after 2 years when it is anticipated that the landlord function for the property will be transferred back to its owner Midland Heart. At this point a decision will be taken about the contracts future. If the contract continues then this will align to the contract for Lark Hill.

1 REASONS FOR RECOMMENDATIONS

- 1.1 Nottingham City Council has a long relationship with the ECCT. Lark Hill Village was built at the agreement of the Council under the understanding that the ECCT would operate the same care model on site as was in operation at Seagrave. There have never been any concerns over the care and support delivered at each scheme and the Council has maintained a good working relationship with the ECCT for over 15 years
- 1.2 There are currently 72 citizens receiving services in these two schemes under the current contracts with the ECCT. If these contracts are not renewed, alternative care provision will need to be made for these citizens. The ECCT is not willing to allow an alternative care provider to deliver onsite as this would destabilise their operational model. As the service users are residents of the schemes, failure to renew the contracts would lead to a complex situation which would include securing their agreement to move home or tenancies. This would be likely to be complicated and potentially distressing for vulnerable citizens, involving loss of social networks and carers with whom they have developed a relationship. Moving their residence may also impact negatively on care needs and is likely to be particularly detrimental where there is dementia.

Moving 72 Citizens with care needs to alternative accommodation would have a resource implication on Adult Social Care. Care packages would need to be reviewed and alternative accommodation options pursued which would be both time consuming and costly.

- 1.3 There are many citizens within these schemes who have high care needs and whose needs are currently being met through a personalised package of care. If a new contract is not put in place, it is highly likely that residential care would be the only alternative option for these Citizens
- 1.4 Work is currently underway with Nottingham City Council's extra care providers and Adult Social Care to ensure that referral rights are maximised and that wherever possible vacancies are targeted towards citizens with a care need. This will then allow citizens to receive the flexible support they need at the earliest opportunity which will help to prevent the escalation of their needs. This early intervention will enable citizens to maintain their independence for as long as possible and help to prevent the need for alternatives such as residential care. Nomination Agreements between NCC and ECCT will form part of the new Service Specification.
- 1.5 The fee banding agreed with the ECCT allows for flexible provision of care, enabling changes in needs, whether temporary or permanent to be addressed swiftly. Analysis has shown that a banded rate is more cost effective for the Council than an hourly rate would be. The contract value is based on current commissioned packages of care which have been agreed through separate Adult Social Care processes. There is no minimum purchase agreement and this contract does not provide a guarantee of business to the ECCT.
- 1.6 The length of contract requested (9 years in total) has enabled Nottingham City Council to negotiate a minimal price increase of just over 2% on existing fees. This is less than the average inflationary uplift given to domiciliary care (4.63%) and Residential Care (3.80%) for 2016/17. The length of contract also reflects the complexity in locating alternative accommodation for service users. Break clauses allow for periodic review at which point the contract can be exited. The contract also allows for termination with 6 months' notice at any point (less if there are delivery issues). 6 months was considered the minimum time necessary to relocate affected citizens. In order to safeguard the interests of the Authority we propose to include break clauses after the initial 3 years and then every two years after that. Nottingham City Council will also have the ability to terminate the contract with 6 months' notice at any point during its lifetime.
- 1.7 Seagrave Court is currently owned by Midland Heart and leased to ECCT. There has been a decision by Midland Heart to withdraw from this arrangement nationally and they plan to take back both the landlord and the care function from ECCT in May 2018. The initial contract period for Seagrave will coincide with this timescale and a decision will be made as to whether to Novate the contract to Midland Heart at this time.

2 BACKGROUND (INCLUDING OUTCOMES OF CONSULTATION)

2.1 Extra Care provision enables citizens to remain in the community while having their care needs met through a personalised package of support. As the support needs of the citizen increase the care provider are able to react to this and ensure that services are provided in a timely manner, enabling people to remain living in their own homes and adjust the level of care needed as their needs change. This makes extra care provision a cost effective alternative to residential care.

- 2.2 The model of accommodation provided by the ECCT is unique and provides added value through additional services such as a gym, fitness classes, a shop, various day time activities and restaurant. ECCT also operate a Locksmith scheme which assists citizens with cognitive impairments. Medical checks are also offered by ECCT teams and they engage with the citizens GP where required. Citizens are encouraged to be involved with volunteering at the schemes, for example with running the shop. There is also a befriending service to encourage residents to engage in the activities. The facilities are also made available to citizens who reside near the premises who are able to buy passes for the scheme.
- 2.3 Citizens at Seagrave Court rent their accommodation and are tenants of their property and Lark Hill is a mixture of people who rent and people who own their accommodation.
- 2.4 Citizens currently have their care needs assessed by Adult Social Care and are placed within a 'care band' which is not task based but relates to their general care requirements. Within each band is a range of hours, for example level 1 is up to 4 hours of care per week and level 2 is between 4 and 11 hours per week. This gives flexibility and means that the ECCT are able to react to changes in need swiftly and citizens only need to be reassessed where there is a significant change in their needs.
- 2.5 There are currently 46 Citizens in Lark hill in receipt of a care package through NCC and 26 citizens at Seagrave.
- 2.6 The current contract stipulates a maximum number of care packages which can be allocated amongst the residents. These limits are not included in the new service specification. Rather than the total number of packages, the focus will be on maintaining the balance of the village. Removing the limit on the number of packages will allow the flexibility to enable the ECCT to respond to the changing needs of citizens. This is unlikely to lead to a large rise in the total number of care packages due to the focus remaining on the balance of the village. Any new care packages will need to be assessed and approved by ASC and will be subject to usual decision making processes.
- 2.7 Both Lark hill and Seagrave had a Quality Monitoring Visit in April 2015; both were rated green with scores of 87.25% and 90.60% respectively.
- 2.8 The ECCT has put forward a new pricing structure for the banded rates which is included in Appendix 1 which has been exempted as it contains commercially sensitive information. This price increase represents just over a 2% increase from the existing contract. The new rates will be subject to an annual inflationary review in future years.

3 OTHER OPTIONS CONSIDERED IN MAKING RECOMMENDATIONS

3.1 Do nothing – the current contracts are expiring and new contractual arrangements are needed in order to ensure that the citizens requiring these services continue to receive them.

- 3.2 Tender the care service at the existing locations– tendering the service is not an option as the ECCT operational model does not allow for the care element to be separated out and as a result they are not willing to allow another care provider to take over the service. Previous experience with Extra Care schemes has shown that separating out the landlord and care function can be problematic. The schemes achieve economies of scale by providing landlord, support and care functions. This allows for the 24hour presence on site and for additional social functions such as encouraging volunteer groups and managing services such as a gym room or community shop. Where the functions are separated out the additionality that the scheme offers is likely to be lost as was the case with Woodvale, or the scheme may become economically unviable as happened with Glenstone Court which ceased providing extra care in 2013. If a new contract with the ECCT is not negotiated directly the schemes would no longer operate as Extra Care and citizens with high care needs may be forced to move to alternative accommodation, most likely residential care
- 3.3 Move the residents currently in receipt of care into alternative Extra Care accommodation there is currently not sufficient Extra Care Capacity within Nottingham City to facilitate moving this number of residents to alternative provision. If alternative provision was available within the required timescale there would be a number of complications and risks to services users. Lark Hill and Seagrave offer permanent accommodation on either a rented or ownership basis.

If alternative provision was available this would require a number of vulnerable citizens to leave their homes and move in order to continue to receive a care service. This is likely to necessitate a change in carer and may have a negative impact on care needs particularly where there is a risk of dementia.

As a result of the level of care being provided and the specialist nature of the service being provided by the ECCT it is highly likely that the only viable alternative for many of the Citizens would be residential care. At £509.69 per week this is higher than the most expensive care level of £378.20 per week and so is very likely to lead to an increase in the cost to the Authority.

3.4 Build alternative accommodation provision and tender for a provider – There are proposals currently seeking approval to redevelop an NCH site into Extra Care in the City in order to try to reduce reliance on residential care. In order to make the care contract cost effective, respite care with a focus on re-ablement and potentially end of life care is being included in the contract. Reliance on residential care is unlikely to be reduced if the scheme is repurposed to move residents from Lark Hill and Seagrave.

Developing a new alternative accommodation provision would take several years to develop and would require a significant amount of capital funding from Nottingham City Council.

This approach would also involve moving vulnerable residents into alternative provision, which is also likely to have fewer facilities available than their current accommodation with ECCT.

It is unlikely that this approach would achieve savings for the Authority as the hourly rate charged by the other current Extra Care provider in the City is such that the cost of care packages is unlikely to be cheaper than the ECCT banded rates.

3.5 Consideration was given as to whether it would be beneficial to move to an hourly rate rather than the current bands for care. It was felt that this would present a financial risk in terms of packages of care being more costly if citizens were receiving care at the higher end of the band. There would also be a resource implication for social care practitioners to review all of the current care packages. In addition the current banding system allows for a degree of flexibility within a citizen's day to day care needs that is not possible under an hourly rate.

4 <u>FINANCE COMMENTS (INCLUDING IMPLICATIONS AND VALUE FOR</u> <u>MONEY/VAT)</u>

- 4.1 The value of this decision is estimated using the following assumptions:
 - Current number of citizens receiving a service at the two Extra Care Schemes
 - Current level of care requirements
 - The proposed rates for 2016/17 as detailed in the exempt appendix
 - A total contract term of 9 years recognising the break clauses for the two schemes

It should be noted that approval to spend against these contracts is through the Council's scheme of delegation for adults care packages, the value of the decision giving context to the recommendations in this report. The council will only pay for the care needs of citizens it has assessed as being eligible for social care support.

- 4.2 The inflationary increase negotiated and included in the proposed provider rates in the exempt appendix and referred to in paragraph 1.6 will be met from the inflationary allocation for social care included in the Council's Medium Term Financial Plan. Any further increases in fee rates from 2017/18 onwards will be considered alongside other social care services and will be subject to further appropriate approval.
- 4.3 As detailed by the report author, the ECCT care model does not allow an alternative care provider to deliver care and support to citizens within these schemes. For this reason and other considerations detailed in section 3 of this report, recommendation 1 asks for exemption from Section 5.1.2 of the Council's Contract Procedure Rules in accordance with Section 3.29 of the Council's Financial Regulations to allow a direct award for the ECCT to continue to deliver care services at Lark Hill and Seagrave Court. In these circumstances and considering the procurement advice in section 5, this recommendation is reasonable and supported.
- 4.4 Value for Money will be delivered through the provision of services that meets the needs of vulnerable citizens within Nottingham. It is not currently possible to quantify the cost of moving all the citizens to alternative forms of care provision should contracts for these services not be agreed however, as a cost comparison, the average gross cost of care levels 4 and 5 across the two schemes is £315.57 per week and the gross cost of a standard residential care placement is £509.69 per week. For the current number of citizens receiving this level of care, this equates to an annual cost differential of £0.232m, £2.088m over the proposed contract term.

5 <u>LEGAL AND PROCUREMENT COMMENTS (INLUDING RISK MANAGEMENT</u> ISSUES, AND INCLUDING LEGAL, CRIME AND DISORDER ACT AND PROCUREMENT IMPLICATIONS)

Procurement Comments:

- 5.1 The operation of extra care under the models used at Larkhill and Seagrave does not `allow for separation out of the care element. The option to tender is therefore not possible without potentially destabilising the service, or residents having to leave their homes in the schemes. However this operating model bring a number of benefits including social benefits for service users and increased value for money due to the additionally that it allows. Procurement and Commissioning Colleagues have been involved in negotiating directly with the Provider to negotiate a price increase that is lower than other social care services through use of a flexible 'care level' banding system. The price therefore appears competitive in relation to the wider market. Dispensation from Contract Procedure Rule 5.1.2 in accordance with Finance Regulation 3.29 (operational reasons) in order to make a direct contract award for each scheme is therefore supported from a procurement perspective.
- 5.2 A long contract is proposed due to the complexity of the service however break clauses have been built in to allow for review and potential termination at periodic points should this be necessary. The contract also allows for termination with 6 months' notice at any point or sooner if significant concerns are identified. The risk to the Council from this length of contract is therefore minimal. It should be noted that contract value needs to be monitored on an ongoing basis as the value given for this service is based on the current number of service users which could change. The model used at the schemes aims to ensure a similar number of service users within each care level to ensure a balanced scheme population, which helps mitigate the risk of significant change to budgets. However it would be expected that care levels will fluctuate within the lifetime of this contract. In addition an annual inflationary rise will be due each year in line with other social care services.

6 STRATEGIC ASSETS & PROPERTY COMMENTS (FOR DECISIONS RELATING TO ALL PROPERTY ASSETS AND ASSOCIATED INFRASTRUCTURE (STRATEGIC REGENERATION COMMITTEE REPORTS ONLY)

6.1 N/A

7 SOCIAL VALUE CONSIDERATIONS

- 7.1 Extra Care provision provides social value through encouraging residents to engage in volunteering activity. Citizens are encouraged to facilitate activities and to engage other residents with these. This helps to reduce social isolation and may carry additional benefits to, for example, mental and physical health.
- 7.2 Extra Care also helps to prevent costs to other services such as health, particularly emergency health services.

- 7.3 Citizens in the surrounding areas are able to make use of the villages resources.
- 7.4 Extra Care enables older people to remain independent in their own homes and reduces the need for residential care.

8 **REGARD TO THE NHS CONSTITUTION**

8.1 N/A

9 EQUALITY IMPACT ASSESSMENT (EIA)

9.1 An EIA is not required. The proposals are to continue an existing service without any alteration to eligibility for the service. The cohort supported by the existing service will not change, and none of the alterations to contracting methods have any impact on any groups with protected characteristics regardless of whether they are eligible for the service or not.

10 <u>LIST OF BACKGROUND PAPERS RELIED UPON IN WRITING THIS REPORT</u> (NOT INCLUDING PUBLISHED DOCUMENTS OR CONFIDENTIAL OR EXEMPT INFORMATION)

10.1 N/A

11 PUBLISHED DOCUMENTS REFERRED TO IN THIS REPORT

11.1 N/A

12 OTHER COLLEAGUES WHO HAVE PROVIDED INPUT

12.1 N/A

Issue	Date of decision?	Documents to be considered	Who will be consulted and how?	From whom can further information be obtained and representations made?
Draft Reports – 15/04/16 Chairs Briefing – 20/04/16 Final Reports – 29/04/16 (1	0am)	11 th	MAY MEETING	
NCC & CCG Joint Commissioning Intentions	May	Report	Portfolio Holder	Clare Gilbert Lead Commissioning Manager Nottingham City Council 0115 8764811 <u>clare.gilbert@nottinghamcity.gov.uk</u>
Extra Care Commissioning Intentions	May	Report	Portfolio Holder	Claire Labdon-West Commissioning Manager Nottingham City Council 0115 8761128 <u>Claire.Labdon-</u> <u>west@nottinghamcity.gov.uk</u>
Procurement Plan Report	May	Report	Portfolio Holder	Jo Pettifor Procurement Team Manager Nottingham City Council 0115 8765026 jo.pettifor@nottinghamcity.gov.uk

Issue	Date of decision?	Documents to be considered	Who will be consulted and how?	From whom can further information be obtained and representations made?
		JU	LY MEETING	
Healthy Lifestyle and Tobacco PH Commissioning		Report	Portfolio Holder	John Wilcox / Gayle Aughton Strategy and Commissioning Nottingham City Council JW – 0115 8765110 GA – 0115 8762812 John.wilcox@nottinghamcity.gov.uk Gayle.aughton@nottinghamcity.gov.uk
Procurement Strategy Implementation Update		Report	Portfolio Holder	Jo Pettifor Procurement Team Manager Nottingham City Council 0115 8765026 jo.pettifor@nottinghamcity.gov.uk

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